HSENI's Draft Corporate Plan 2018 - 2023

ANALYSIS AND SUMMARY OF CONSULTATION RESPONSES AND HSENI COMMENTS

- 1. This is a summary report of the outcome of the HSENI's formal statutory consultation on a draft corporate plan (2018-2023). HSENI launched its draft corporate plan on Friday 6th April 2018. The consultation period closed on Friday 29th June 2018.
- 2. Letters were issued to approximately 232 consultees inviting comments on the proposals. The details of the thirteen responses received are set out in the table overleaf.
- 3. The responses received were almost unanimously encouraging and supportive of the strategy, the direction and the partnership approach which underpins this corporate plan.

Consultee	Comment	HSENI Response
NI Safety Group	Welcomes the commitment to raise workplace health as a priority issue during inspections in sectors where known health risks exist. Also welcomes inclusion of mental wellbeing activities/ promotional events as a measured output.	HSENI notes the response.
	Welcomes the focus on the most serious workplace health and safety issues; high risk industries and activities; sensible and proportionate risk management; effective regulation; and supporting businesses and the economy.	HSENI notes the response.
	Welcomes the sectoral approach, acknowledging challenges and defining priorities.	HSENI notes the response.
	Consider including an average cost to an employer in NI of a case of ill-health, reportable injury, fatality and minor injury.	This information is not currently available.
	Welcome partnership approach.	HSENI notes the response.
	We ask that the Board, SMT and other influences resist further budget cuts.	HSENI notes the response.
	We fully support the plan's contents and considers it to be broadly in line with the values, aims and objectives of NISG.	HSENI notes the response.

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Roy Coulter Consulting Limited	The outcomes are both sound and pragmatic. There are further opportunities to reinforce the Health & Safety message using social media beyond the current use.	HSENI notes the response.
	Delighted to see that mental wellbeing at work is highlighted.	HSENI notes the response.
	It would be nice to have the resources to work on all areas but we must focus on the immediate issues and priorities on farming and construction whilst not ignoring the other industries. Perhaps an 'Earned autonomy' status could be afforded to responsible employers.	'Earned autonomy status' is not considered to be appropriate in health and safety but the CP sets out that we will target our activities to areas of greatest risk.
	I see poor examples of practice in the construction sector especially where there is work (excavation) near to gas and electricity pipes and cables. Would like an initiative (joint with HSENI) to reduce cable and pipeline strikes. A start would be to attempt to measure through RIDDOR and Reg32 ESQCR reports.	This will be considered by the relevant operational group as part of its Annual Report submission.
	Missed an opportunity to learn from RIDDOR reports that have not resulted in injury i.e. near miss reports. Could we anonymise these for education? I assume there is under-reporting of RIDDOR near misses for fear of enforcement. Perhaps this would partially allay some fears if we published anonymous examples.	This will be considered by the relevant operational group as part of its Annual Report submission.

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Construction Employers Federation	Outcomes achievable overall. Important to recognise however that figures can be impacted by activity level and are likely to be underreported in relation to the major and over 3 day accidents. Should work towards full reporting to get more meaningful statistics to enable construction companies to learn lessons and improve health and safety performance.	Reporting of incidents etc. is limited by legislation, however HSENI will look at how it can continue to explain, promote and enforce RIDDOR to industry to try to increase reporting levels.
	When presenting statistical trends, should distinguish between safety and occupational health related.	The feasibility of this will be considered.
	Welcomes increased focus on occupational health. CEF would welcome the opportunity to discuss the production of uniform guidance to assist the construction industry including SMEs on matters including mental health awareness. Education and raising awareness is key in relation to promoting the benefits of management of occupational health, particularly among smaller companies. HSENI should play a coordinating role to ensure the various advice services available provide a clear and consistent message.	The feasibility of this will be considered.
	Agrees it is important to focus on serious issues.	HSENI notes the response.
	The plan focuses on the main issues regularly highlighted by the construction statistics.	HSENI notes the response.
	CEF is keen to partner with HSENI to promote key messages throughout the construction industry in NI and fully supports the collaborative approach suggested in the draft CP.	HSENI notes the response.
	It is also important that the plan is subject to regular interim reviews to monitor progress against the outcomes throughout the duration of the plan. Also need to take	HSENI notes the response.

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	flexible approach so that plan can be amended if appropriate.	
Northern Ireland Electricity (NIE)	In agreement with the proposals and note that these reflect NIE objectives with regards zero harm (as opposed to zero incidents).	HSENI notes the response.
	Support the proposals and recognise the importance and impact of aiming to achieve a balance between occupational health and safety.	HSENI notes the response.
	'Challenges' and 'priorities' defined in the Utilities section – good to see key risk areas and associated strategy are aligned with these.	HSENI notes the response.
	Satisfied this represents a comprehensive approach in NIE's sector.	HSENI notes the response.
Lisburn & Castlereagh City Council	Key outcomes are achievable with joint working with local government health & safety enforcement. Collaborative working with private industry, business employers and employees on educational based initiatives to highlight the importance of health & safety wellbeing.	HSENI notes the response.
	The Council welcomes and supports the increased focus towards the health aspect of health & safety. With an ever increasing demand on our health service, the need to work with employers to reduce, manage and support employees affected by ill health at work is most crucial. By tackling ill health at work will greatly assist with meeting the targets outlined within the plan.	HSENI notes the response.
	The Council fully supports the focus towards 'Serious' issues. Serious issues may highlight areas of concern and need for action, which have may not have been identified previously. However, this may result	HSENI notes the response.

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	in further pressures on other resources and demands on other sectors. The plan identifies the main issues in the local authority sector and the need to work with other Public Services to help deliver and tackle/manage issues surrounding mental health issues.	
Southern Health & Social Care Trust	In agreement that the targets are achievable and can be delivered through partnership and working collectively.	HSENI notes the response.
	Given the historical focus on physical safety, the Trust welcomes a move towards a more balanced approach with occupational health.	HSENI notes the response.
	The Trust agrees with this approach. The issues are in line with our own internal intelligence and strategy.	HSENI notes the response.
	The SHSCT is supportive of the Corporate Plan 2018-2023. An improved web-based resource 'Hub' is welcomed, but should reflect the needs of NI to gain maximum benefit.	HSENI notes the response.
Warrenpoint Harbour	The reduction of 5% in over 3 day accidents appears slightly unambitious.	The figure is stretching as it represents a target which has rarely been achieved over the past twenty years.
	Welcome the focus on health and any material you can provide to support the awareness/ education on this front would be welcomed, especially re the damage dust can do.	HSENI notes the response.
	Under 'Docks' the addition of slips, trips and falls, manual handling/ repetitive strain injuries and traffic management to the challenges. Also make reference to severe weather conditions (wind and rain	It is not possible to capture every sector challenge or hazard. HSENI considers the main hazards in Docks are included in the Corporate Plan and HSENI is working with the Harbour on operational issues.

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	specifically) which make the working environment more hazardous.	
	Would there be any sectoral accident/ near miss stats available to enable me to benchmark Warrenpoint harbour/ dock against others?	HSENI does not have this information. HSENI is working with the Harbour on operational issues.
	Is it worth mentioning the Port Marine Safety Code which deals largely but not exclusively with the marine risks?	This should be a reference document for docks and ports. It is not necessary to include in HSENI's Corporate Plan.
Institute of Occupational Safety and Health (IOSH)	Budget constraints may result in insufficient resources to achieve key proposed outcomes.	HSENI notes the response.
Treatti (10311)	Would like to see how many site visits per sector are planned and how stakeholders can assist.	This information is given on an annual basis in our Operating Plan and is subject to our available resources.
	Would like to see targets for reducing exposures to occupational health hazards, including work-related carcinogens and psychosocial risk.	Targets for specific occupational health issues will come further down the road and will stay under consideration.
	Welcome the aim of ensuring awareness and enforcement action related to tackling occupational lung disease, cancer, mental health at work and MSDs.	HSENI notes the response.
	Suggest that ill health should be considered as the first priority while still working to improve safety.	HSENI will significantly promote the need for effective management of workplace health, we feel the balance of 'health' and 'safety' outlined in the new Corporate Plan is appropriate
	Should be more assistance provided to duty holders who struggle to pick out the occupational health requirements threaded throughout the various regulations to help small firms to comply.	HSENI will endeavour to deliver this through the following output (page 14 of CP) - Develop a website-based information resource which gives essential workplace safety, workplace health and

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		mental health at work information for businesses.
	IOSH would like the plan to outline how it will measure/ monitor whether there has been a reduction in exposures to serious health hazards in order to prevent long-latency diseases, such as occupational cancers and chronic obstructive pulmonary diseases.	Targets and measurements for specific occupational health issues will come further down the road and will stay under consideration.
	We suggest the uptake of the 'small business packs' for lower risk companies and non-profit organisations is more actively promoted and we support proportionality from inspectors for lower-risk enterprises.	HSENI notes the response.
	Inspections – reduction of 1,000 inspections and advisory visits is regrettable and would urge it is reconsidered.	This information is given on an annual basis in our Operating Plan and is subject to our available resources. HSENI feels the target set is challenging in the context of the likely available resources over the 2018-2023 period.
	It would be helpful to have no of inspections/ visits per sector per year and methods for stakeholder involvement.	This information is given on an annual basis in our Operating Plan and is subject to our available resources.
	Agriculture – there needs to be more focus on tackling the serious health and safety risks famers' face.	Since 2012 significant resources have been invested in this sector by HSENI and through the Farm Safety Partnership (FSP). Subject to future funding it is anticipated this will be maintained. The current FSP Action Plan covers the main safety and health issues identified by the sector.
	Highlight the cost to employers of a case of work-related ill health, reportable injury, workplace fatality and minor injury to incentivise more preventative action.	HSENI notes the response.

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	A number of other operational recommendations were made which will be passed on to relevant Heads of Group to consider.	
Quarry Products Association Northern Ireland (QPANI)	QPANI suggests that the website based information resource acts as 'communication hub' where best practice from various industry sectors can be communicated across all industry. In particular we would highlight the 'Safe Quarry' App and its MPA Safety App.	Links to other useful health and safety resources will be considered as the web based information hub is developed.
	QPANI welcomes this approach. We propose that HSENI sets up a strategic forum that would include H&S reps from a number of industry sectors deemed 'high risk' to discuss and agree a strategy and plan to reduce incidents on the main high risk areas.	This will be considered by the Principal Inspector of the relevant operational group.
	The proposed targets in the key outcomes appear challenging, based on previous trends. Some text on how these will be achieved would have been useful.	HSENI notes the response.
	The shared vision approach could be extended to appoint a group of capable and proven H&S practitioners, HSENI inspectors and knowledgeable senior managers from the various industrial sectors and tasking them to devise a suitable and sufficient strategy to achieve the targets through a collaborative approach. This could extend to having a network of special interest groups to examine specific issues.	This will be considered by the Principal Inspector of the relevant operational group in the context of operationalising the Corporate Plan.
HAE & PASMA (Hire Association Europe and Prefabricated Access Suppliers' and	We agree with the focused areas in relation to Construction but would advocate adding noise and vibration to these priority areas given the lifelong and irreversible nature of resultant health conditions.	This will be considered by the Occupational Health and Hygiene and Construction Groups.

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Manufacturers' Association)	We also assume that occupational lung disease will include construction dust and action to manage this risk.	This is included under challenges in the Construction sector.
	We encourage HSENI to view reducing falls from height as industry-wide rather than a construction sector challenge.	HSENI notes the response.
	We support enhanced reporting as a method of identifying accident prevention methods and would welcome enhanced reporting regarding falls from height, detailing the type of equipment used and injuries sustained.	HSENI notes the response.
	Re web-based information, can we ask that good practice and examples are drawn from the widest possible base, not just NI, as this will assist those businesses operating at a UK-wide level and also inward investors to GB and NI?	This will be taken forward as the website based hub develops.
Northern Ireland Public Service Alliance (NIPSA)	NIPSA welcomes the broader emphasis on occupational health and in particular mental health at work. NIPSA would like to see stress and the mental health problems it can trigger as a top priority to be addressed within the plan, especially in the public sector. HSENI should ensure proper resources are allocated and the annual operating plans set out clear targets on how HSENI will address this serious health risk and ensure that appropriate enforcement action is taken against employers who do not comply with their statutory duty in this regard.	HSENI notes the response.
	NIPSA welcomes reference to the protection of vulnerable groups in the workplace. We would like to see sufficient resources allocated to protect the most vulnerable workers, given the increase in levels	In the field of health and safety HSENI staff will consider vulnerable workers against hazards and risks associated with the work activities.

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	of hate crime and threats and abuse against minority groups and the rise in suicide rates esp among young men and LGB&T community.	
Trevor Bailie	Raised issue of corruption. Suggested that PSNI should take on role of enforcement to prevent risk of this.	Noted. There is no evidence of corruption provided.
Northern Ireland Master Plumbers Association	The NIMPF response lists a number of areas where they are not happy with the current Gas Safe Register contract and procurement of the new UK contract. The response lists many areas where the Association is very critical of HSENI's approach to managing gas safety in Northern Ireland and HSENI's management of its resources. The response is critical of the relationship between HSENI and the industry and lists 25 specific points they would like taken into consideration in the corporate Plan.	HSENI notes the response and the comments which are all on operational issues being taken forward by the operational group in HSENI. Gas Safety remains a priority in the draft 2018-2023 Corporate Plan