

Business Monitor

Q2 2015

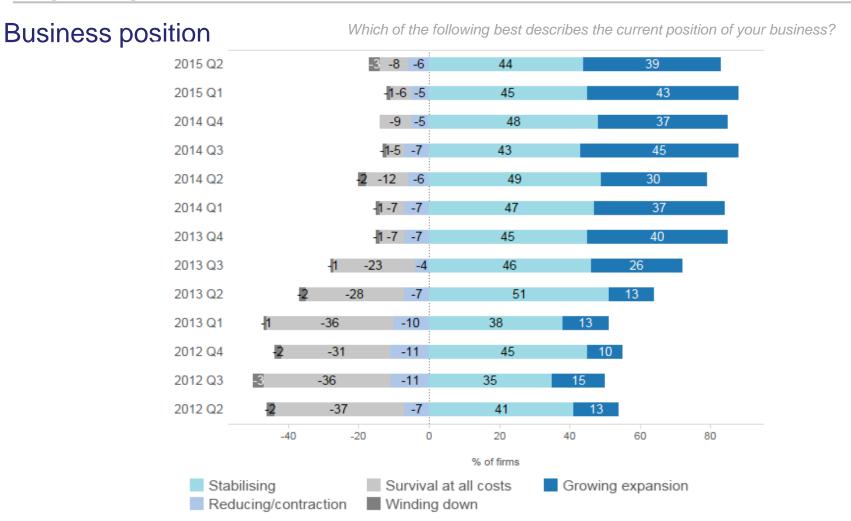


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"44% of businesses are stable but recovery driven by just 39% of firms that

are growing ..."

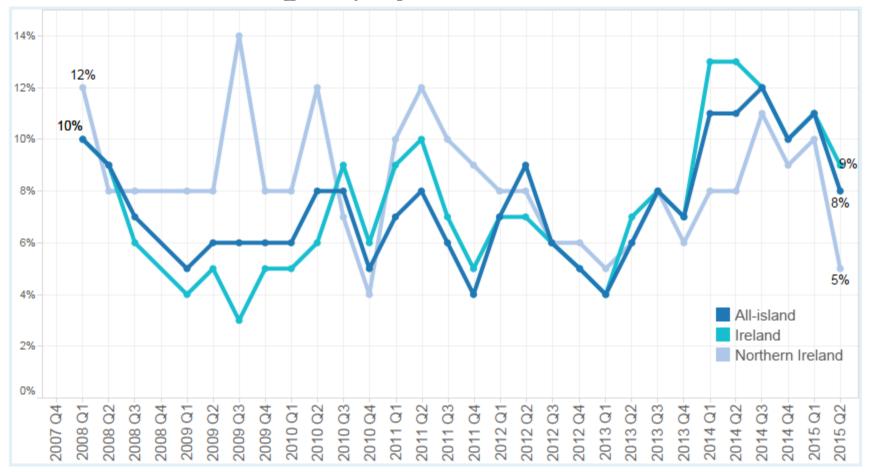




"...and a fall this quarter in the numbers of firms increasing employment..."



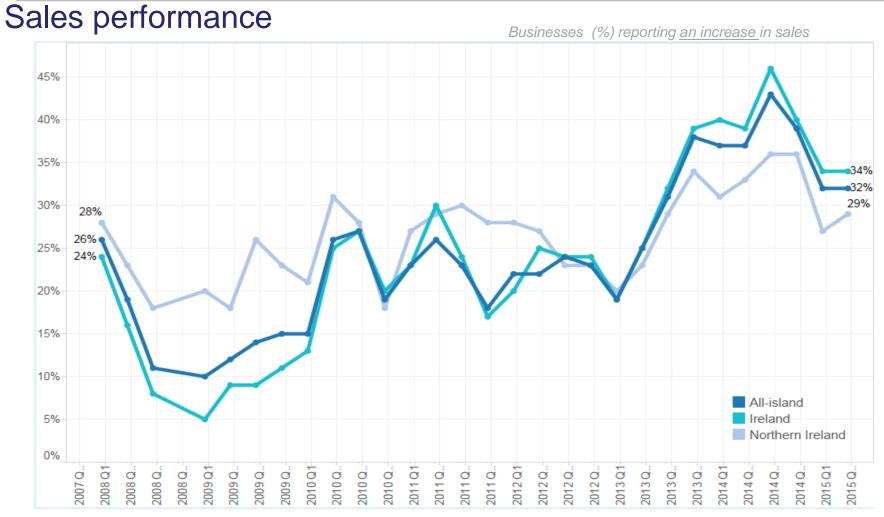
Businesses (%) reporting an increase in employment





"...the decline in the number of firms reporting sales increases has stopped

this quarter..."

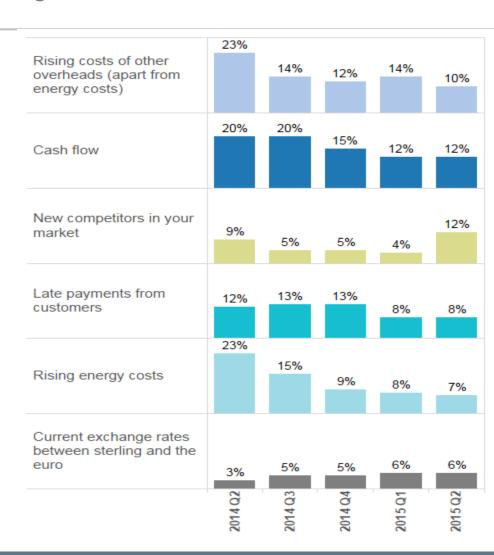




"...challenges for business largely unchanged too..."

Key challenges for businesses

- ☐ Most of the challenges faced by businesses continue to decline in importance
- ☐ Cashflow and new competition now the leading challenges facing firms
- ☐ Energy costs continuing to decline as a large issue, given continuing falls in fuel prices
- ☐ Although the exchange rate between sterling and the euro continues to be an issue for a small number of businesses, its importance is greatest for exporters and midsized businesses
- ☐ A growing number of firms, especially in Ireland, concerned with rising competition.



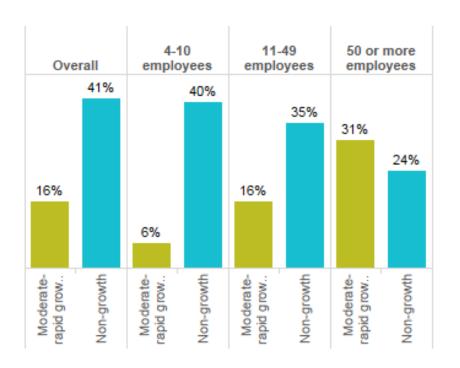


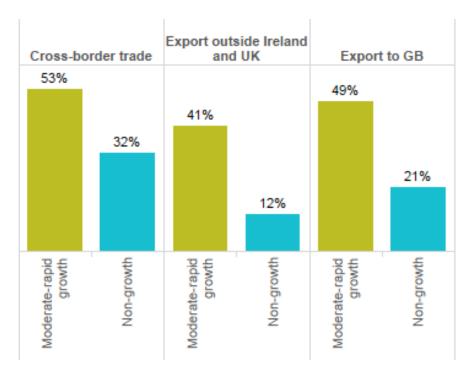
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WHAT DO WE KNOW ABOUT THE FIRMS WHO ARE DRIVING GROWTH?



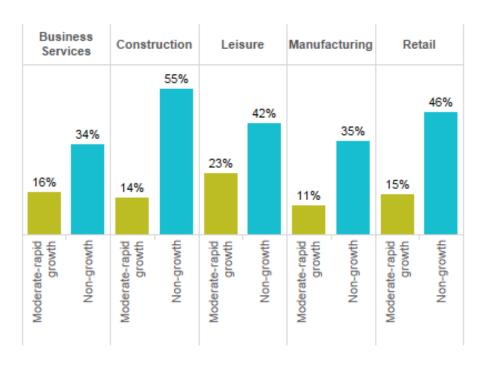
Physical characteristics of growth businesses







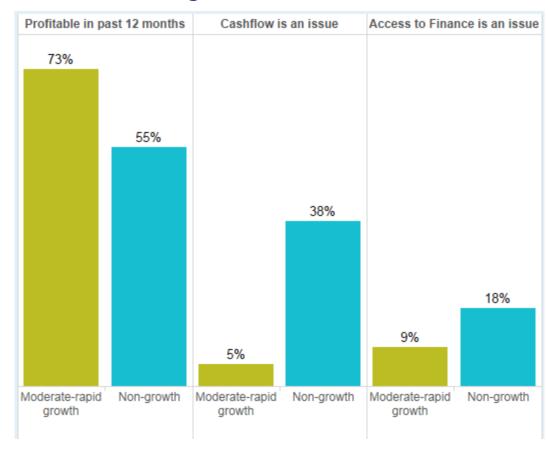
Physical characteristics of growth businesses (2)







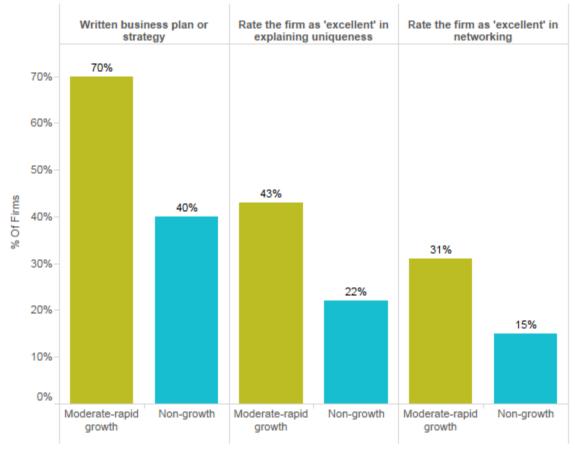
Finance and growth firms





"...place more importance on strategy, explaining their offering and networking with other firms..."

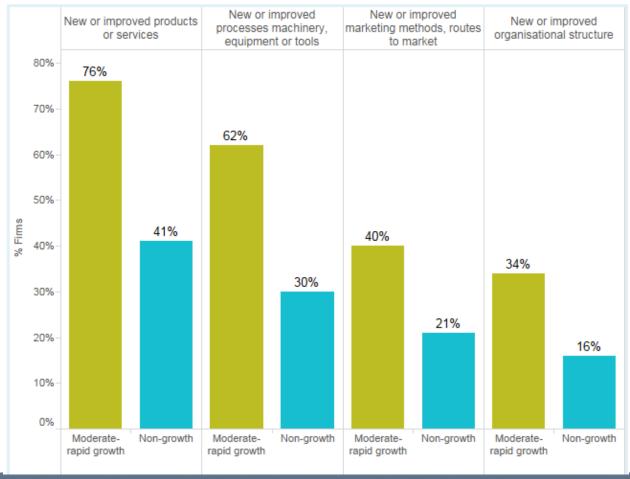
Organisation characteristics (1): Strategy, uniqueness and networking





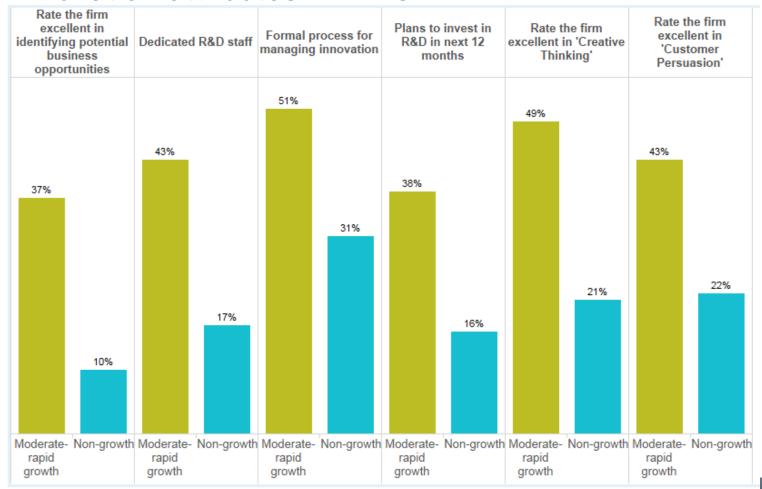
"...are much more likely to have innovated across all areas of the business in the past three years.."

Innovation activity in firms



"...place excellence in innovation processes, culture and skills at the core of the business..."

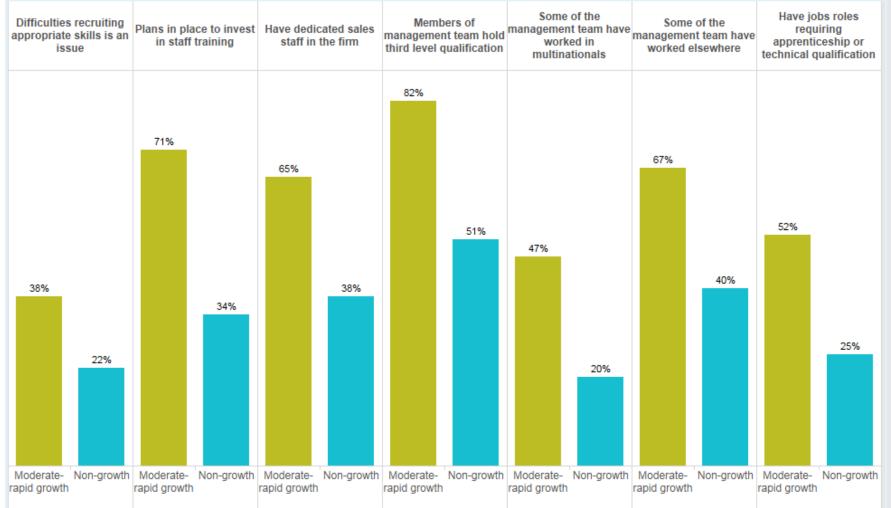
Innovation attributes in firms





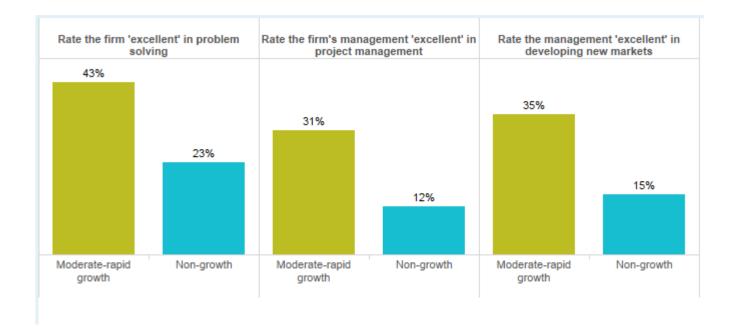
"... acknowledge the importance of training and skills but face some challenges in areas such as recruitment..."

Skills, training and expertise in firms



"... believe themselves excellent in key areas of management skills..."

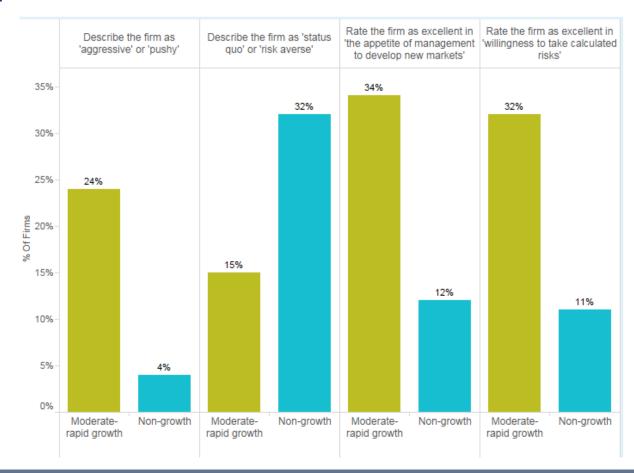
Management capabilities in firms





"... tend to see themselves as aggressive, with an appetite for further growth and willing to take a leap forward."

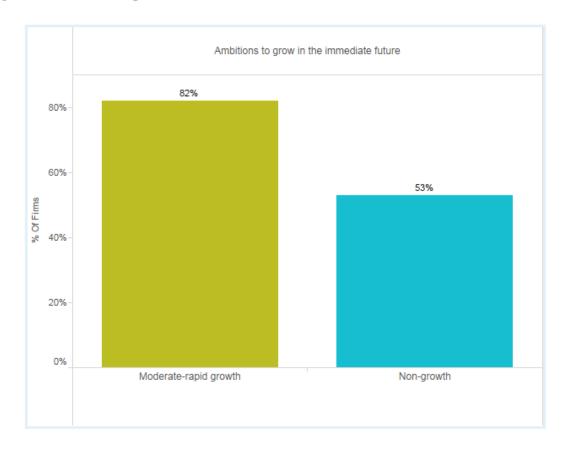
Enterprise culture in firms





"but ambition to grow exists in all firms, including those not currently growing."

Ambition in firms





Conclusions...

Recovery continues to develop but failing to be felt by all firms...

Looking behind the recovery can show which firms are driving growth and what are they doing differently or better...

Size and market orientation matter more than sector or location...

Outward looking, innovation, skills and getting the right people are key

...and ambition matters and can be found in non-growing firms where it should be encouraged.

characteristics of the fastest growing firms...





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