### The Charity Commission for Northern Ireland



# Public Authority Statutory Equality and Good Relations Duties Annual Progress Report 2014-15

#### Contact:

<ul> <li>Section 75 of the NI Act 1998 and Equality Scheme</li> </ul>	Name: Ireland	The Charity Commission for Northern
	Telephone:	028 3832 0220
	Email:	admin@charitycommissionni.org.uk
Section 49A of the Disability	As above	$\boxtimes$
Discrimination Act 1995 and Disability Action Plan	Name:	
Disability Action Fian	Telephone:	
	Email:	

Documents published relating to our Equality Scheme can be found at: www.charitycommissionni.org.uk/about-us/equality/

#### Signature:



This report has been prepared using a template circulated by the Equality Commission.

It presents our progress in fulfilling our statutory equality and good relations duties, and implementing Equality Scheme commitments and Disability Action Plans.

This report reflects progress made between April 2014 and March 2015

#### PART A – Section 75 of the Northern Ireland Act 1998 and Equality Scheme

#### Section 1: Equality and good relations outcomes, impacts and good practice

In 2014-15, please provide **examples** of key policy/service delivery developments made by the public authority in this reporting period to better promote equality of opportunity and good relations; and the outcomes and improvements achieved.

Please relate these to the implementation of your statutory equality and good relations duties and Equality Scheme where appropriate.

The year 2014/15 was one of significant progress for the Charity Commission for Northern Ireland (the Commission) with the registration of 1306 charities, the first publication of the outcome of a statutory inquiry and consultations on our Participation strategy and Equality guidance for charities.

During the year, a range of policies and guidance documents were developed. A full list is available at Appendix 2. All policy and guidance developments involved a written analysis of the policy's effects on equality of opportunity, good relations and the disability duties. We held a range of events across this period and, at every one, we have made sure accessibility needs were considered and invited feedback from participants. [Equality Scheme 3.2]

To promote the mainstreaming of equality into the work of the Commission, all staff received internal training on the equality and disability duties. A full list is available at Appendix 2. Each team also held a follow up session to identify how these would be incorporated into the work of that team. Additionally, in 2014/15, the Commission incorporated an introduction to equality, the disability duties and the equality scheme and action plan into the induction process for new staff. Understanding of equality and disability duties is also part of the training needs analysis which is undertaken annually by staff. [Equality Scheme 5.3]

The internal system which enables the Commission to monitor the implementation of the equality scheme and action plan and to monitor our response to charities and members of the public has been fully implemented and maintained. This consists of a monthly review of equality being undertaken by all programme and project teams and a quarterly report on equality sent to the Senior Management Team (SMT). The quarterly report includes a list of policies developed in the quarter, screening decisions and information on any screening that has been undertaken, with rationale posted on the website. From Quarter 1 2015/16 it is intended that these reports will provide a link to the equality screening in question.

During this year the Commission's website has been redesigned, to W3C standards, and includes a number of features to enhance accessibility for a wide range of individuals. These include: the logo on each page acting as a quick way back to the home page, a crumb line to enable the user to retrace the pages they have visited, and colour contrast and text resize options.

Finally, the work of the Commission in promoting public trust and confidence in charities, through the creation of an accessible and transparent register of charities, is a very positive step in helping to promote equality of opportunity and good relations more broadly. During 2014 -15 over 100 organisations working with specific S75 groups as well as those generally promoting equality and human rights were added to teh register of charities.

#### Outcomes and Improvements acheived

The outcome of these developments has been strongly positive, however, the Commission is still a relatively new organisation and much of what we do now will have impact in years to come.

Tangibly, we can point to overwhelmingly positive feedback from events and training held as endorsing our efforts to be an open and accessible organisation. We have received no complaints in line with our equality scheme in this period. Our internal training for staff attracted 100% positive feedback in terms of empowering staff to understand more about equality of opportunity and good relations.

Through the regular equality assurance undertaken at project and programme teams we have ensured that all decision making has been evidence based and resulted in no negative impacts on individuals or organisations with specific S75 characteristics.

Due to business constraints a planned Equality screening questionnaire for registration applicants has not been put into operation. We have, however, continued to use the feedback received from a voluntary post-registration questionnaire to monitor stakeholder experience of the accessibility of our services.

Through this questionnaire we gathered the following information:

- 49% of respondents were female and 50% male with a small percentage choosing not to state their gender
- 30% of respondents fell wihtin the 56-65 years age band, 70% of respondents were aged 46 or over and only 1% of respondents were aged between 19-25 years
- 6% of respondents identified themselves as having a disability
- o 21 individuals stated their disability as physical
- o 4 individuals stated their disability as visual
- 7 individuals stated their disability as relating to hearing
- o 2 individuals stated that they have a learning disability
- o 6 individuals stated they have a progressive health condition
- o 6 individuals stated they have a mental health issue
- o Some individuals have identified themselves as having multiple disabilities.

In accordance with the integrated Equality Scheme approved in April 2013, the Commission will continue to take forward the action plan which sets out the main initiatives designed to promote equality of opportunity, good relations, positive attitudes towards people with disabilities, and the participation of people with disabilities in public

life.

In keeping with our commitment to explore and develop routes of engagement and other possible sources of information that could provide an evidential base for our decision-making the Commission is:

- implementing the recently consulted upon Participation strategy
- consulting on new Equality guidance for charities
- continuing to provide a written analysis for new policies and guidance stating their effects on equality of opportunity, good relations and the disability duties as part of the screening form
- continuing to provide training for staff on the equality and disability duties including promoting the participation of people with a disability in public life
- reviewing our communications, customer charter, website and other materials to include positive and non-stereotyped images, for example, not always representing disability as a person using a wheelchair ongoing as part of website review and creation of new documents.

In the coming year, we will continue to seek advice and guidance from the Equality Commission for Northern Ireland.

Please provide **examples** of outcomes and/or the impact of **equality action plans/** measures in 2014-15 (*or append the plan with progress/examples identified*).

Appendix 1 sets out the Commission's equality action plan, performance indicators and progress against them.

3	policy	ne application of v, practice, proced? d? (tick one box	dures a	-					
	$\boxtimes$	Yes		No (go to	Q.4)		Not appli	cable (go to C	2.4)
	Please	e provide any de	tails and	d examples	s:				
		igh our Equality : e tutorial video.				ave begu	ın to add sı	btitling to th	e
<b>3</b> a	delive	regard to the char ery areas, what d ct on those accor	lifferend	e was ma	de, or wil	l be mad			
	Please	e provide any de	tails and	d examples	s:				
	impai	n completed, as a red will have gre led video.			_			_	
3b	What apply	aspect of the Ec	ղuality S	cheme pro	ompted or	· led to th	ne change(s	)? (tick all the	at
		As a result of the	ne orgar	nisation's s	screening	of a polic	cy (please g	ive details):	
		As a result of w (please give de		s identified	l through	the EQIA	and consu	ltation exerci	se
		As a result of a	nalysis f	rom monit	toring the	impact (	please give	details):	
		Feedback from interpreters at			_	pairmen	ts and sign	language	
		As a result of c give details):	hanges t	to access t	o informa	ition and	services (p	lease specify	and
		Other (please s	specify a	nd give de	tails):				
		Genreal feedba	ack from	n workshop	os and eve	ents.			

6

# Section 2: Progress on Equality Scheme commitments <u>and</u> action plans/measures

Arrangements for assessing compliance (Model Equality Scheme Chapter 2)

4		ne Section 75 statutory duties integrated within job descriptions during the 2014-orting period? (tick one box only)					
		Yes, organisation wide					
		Yes, some departments/jobs					
		No, this is not an Equality Scheme commitment					
		No, this is scheduled for later in the Equality Scheme, or has already been done					
		Not applicable					
	Please	provide any details and examples:					
	concerr	mmission has been in negotiations with staff and Trade Union representatives ning recognition of a Trade Union. These negotiations were successfully concluded e close of 2014/15 year.					
5		ne Section 75 statutory duties integrated within performance plans during the 5 reporting period? (tick one box only)					
		Yes, organisation wide					
		Yes, some departments/jobs					
		No, this is not an Equality Scheme commitment					
		No, this is scheduled for later in the Equality Scheme, or has already been done					
		Not applicable					
	Please provide any details and examples:						
	statuto form ar in the d session	Some members of staff, for example the Policy and Research Officer, have Section 75 statutory duties integrated within their performance plans. Section 75 statutory duties form an integral part of the Commission's Corporate and Business plans. Staff are involved in the development and review of the Commission's plans through staff days and staff sessions throughout the year. At induction all staff are also alerted to the importance of these duties to the work of the Commission.					

and/or operational business plans? (tick all that apply)

to the Section 75 statutory duties integrated into corporate plans, strategic planning

In the 2014-15 reporting period were objectives/ targets/ performance measures relating

		Yes, through the work to prepare or develop the new corporate plan									
		Yes, thro	Yes, through organisation wide annual business planning								
		Yes, in s	Yes, in some departments/jobs								
			No, these are already mainstreamed through the organisation's ongoing corporate plan								
		No, the	organisatior	n's planning cycle d	oes not coind	cide with this 2013	3-14 report				
		Not app	licable								
	Please p	orovide ai	ny details ar	nd examples:							
	equality and goo	and goo od relatio	d relations.	Deliver the Equality Actions: (i) Ongoing ns in policy making plan.	g promotion	and consideration	of equality				
Equa	lity actio	n plans/r	neasures								
7	Within	the 2014-	15 reportin	Vithin the 2014-15 reporting period, please indicate the <b>number</b> of:							
	Actions comple		6	Actions ongoing:	9	Actions to commence:					
	comple	ted:		Actions ongoing: and examples (in add		commence:					
	comple Please p	ted:	ny details ar			commence:					
8	Please position of the complex please plea	ted: provide al pendix 1 a give detai	ny details ar attached Is of change		dition to ques	commence:  tion 2): equality action pla	-				
8	Please g See App Please g during t N/A	ted: provide and pendix 1 and give detain the 2014- wing prog	ny details ar attached Is of change 15 reporting	nd examples ( <i>in add</i>	dition to quest	commence:  tion 2):  equality action pla an appended plan  asures during the	n):				
	Please g See App Please g during t N/A	ted: provide and the detail the 2014- wing program period, and the detail the	ny details ar attached Is of change 15 reporting gress on the , the followi	nd examples (in addesses or amendments regions) geriod (points not	dition to quest made to the eartified in in/action meanified: (tick al	commence:  tion 2):  equality action place an appended place asures during the lithat apply)	n): 2014-15				
	Please g See App Please g during t N/A	ted: provide and the dendix 1 and the dendix 1 and the dendix 1 and the dendimental an	ny details are attached Is of change 15 reporting gress on the , the followi	nd examples (in add es or amendments r g period (points not e equality action pla ng have been ident	dition to quest made to the earth in in/action meanified: (tick all ext stage add	commence:  tion 2):  equality action place an appended place asures during the lithat apply)  litessing the knowled	n): 2014-15				
	Please g See App Please g during t N/A	ted: provide and the dendix 1 and the dendix 1 and the dendiment of the de	ny details are attached ls of change 15 reporting gress on the the following action(s)	nd examples (in add es or amendments r g period (points not equality action pla ng have been ident ), to progress the no	made to the ending in a differential in the stage and the stage addition in a differential in the stage addition in a differential in a di	commence:  tion 2):  equality action pla an appended plan asures during the that apply)  ressing the known	n): 2014-15 n inequality				

	Arrangements for consulting (	Model Equalit	y Scheme Ch	apter 3)
--	-------------------------------	---------------	-------------	----------

10	Following the initial notification of consultations, a targeted approach was taken – and consultation with those for whom the issue was of particular relevance: (tick one box only								
		All the time		Sometimes		Never			
11	2014-19 been so	provide any <b>details</b> 5 reporting period, creened in) to the n noting good relation	on matters r eed to prom	elevant (e.g. the o	levelopment o	_			
		ve implemented cha onsultation. These c	_		egy as a resu	lt of the feedback			
	•	2.5 When will we c	onsult						
	obligati relevan	ction has been expa ons to consult, we t to our Section 75 ality Impact Assessr	will also cons duties and w	sider consulting w	here we feel t				
	•	3.1 Participation m	ethods						
	This section has been expanded to include a suggestion from a respondent that the Commission develop more interactive ways of consulting.								
	•	3.2 Consultation du	ıration and p	eriods					
	of less t	This section has been expanded to make clear that any decision to conduct a consultation of less than twelve weeks will only be taken in very exceptional circumstances and the reasons will be recorded and made available on request.							
12		014-15 reporting pation methods wer							
		Face to face meet	ings						
		Focus groups							
		Written documen	ts with the o	pportunity to com	nment in writi	ng			
		Questionnaires							
		Information/notif consultation	ication by en	nail with an oppor	tunity to opt	in/out of the			
		Internet discussio	ns						
	$\boxtimes$	Telephone consul	tations						

	Other (please specify):
	Please provide any details or examples of the uptake of these methods of consultation in relation to the consultees' membership of particular Section 75 categories:
	We do not have specific information correlating uptake of methods of consultation with consultees' membership of particular Section 75 categories.
	In the Participation strategy consultation 54% of respondents opted to participate using the online survey, 24% attended a focus group and 12% opted for a telephone interview. 5% participated in a face to face interview, and a further 5% made a written submission.
	Of the 42 respondents to the Participation strategy consultation, including those who participated in the focus group, 27 were female and 15 were male. Information on age and disability were gathered from the individual and organisational responses only. All age categories from 18 to 65+ were included with a majority of respondents (65%) identifying their age as being 46 years or over. Four respondents described themselves as a person with a disability.
	The Commission's registration workshops have an almost 50:50 attendance rate of males and females. As the Commission continues to collect information during registration, events and consultations, we will be able to discover the correlations between choice of consultation response and consultees' membership of particular Section 75 categories.
13	Were any awareness-raising activities for consultees undertaken, on the commitments in the Equality Scheme, during the 2014-15 reporting period? (tick one box only)
	☐ Yes ☐ Not applicable
	Please provide any details and examples:
	N/A
14	Was the consultation list reviewed during the 2014-15 reporting period? (tick one box only)
	Yes No Not applicable – no commitment to review
	gements for assessing and consulting on the likely impact of policies (Model Equality ne Chapter 4)
[www	v.charitycommissionni.org.uk/about-us/equality/]
15	Please provide the <b>number</b> of policies screened during the year (as recorded in screening reports):

	18								
16	Please p	provide the <b>n</b> u	umber	of assessments	s that we	re consult	ed upor	ı during	; 2014-15:
	0	Policy consu	ltations	s conducted wi	th <b>screen</b>	ning assess	ment p	resente	ed.
	0	Policy consu presented.	ltations	s conducted <b>wi</b>	th an equ	uality imp	act asse	ssment	t (EQIA)
	0	Consultation	ıs for aı	n <b>EQIA</b> alone.					
17	describe	•	other m	e <b>main consult</b> natters relevan				sessme	nt (as
	•	· .		ies consultatior	opened	and close	d after y	/ear en	d.
18				ns (or equivaler y consultees? <i>(</i> i			ts of rel	evance	) reviewed
	Ye	es		No concerns raised	were [	No			Not applicable
	Please p	provide any de	etails a	nd examples:					
	N/A								
Arra	ngements	s for publishii	ng the i	results of asses	ssments (	(Model Eq	uality S	cheme	Chapter 4)
19		ng decisions orting period?	-	licy, were the rene t	esults of	any EQIAs	publish	ed duri	ng the 2014-
		Yes		☐ No		Not appli	cable		
	Please p	provide any de	etails a	nd examples:					
	No EQIA	As were condu	ucted d	luring this repo	rting peri	iod.			

Arrangements for monitoring and publishing the results of monitoring (Model Equality Scheme Chapter 4)

20	From the Equality Scheme monitoring arrangements, was there an audit of existing information systems during the 2014-15 reporting period? (tick one box only)					
		Yes			No, already taken p	lace
		No, scheduled to later date	o take place at a		Not applicable	
	Please prov	vide any details:				
	Information	n system for equ	ality issues.			
21		g monitoring info	_	ed, was any acti	on taken to change/re	eview any
			☐ No	Not ap	olicable	
	Please prov	vide any details a	nd examples:			
		-	•	_	I to increase clarity ar ning reports online.	nd
22	•	•	•		oring of policies, durin	_
	requests for requests for application requests from and adjustr Commission	or reasonable adjor special circums forms (9, in the om those for whents for those to believes that re	ustments. Durin stances. These re previous year) t om English is a s with sensory imp esponding to the	g 2014/15 the Cequests have character of a wider range econd language pairments or phyese requests has	ts in the Commission, commission received 4 anged from requests to a fadjustments include, sign language interpy sical disability. The decreased potentially ble under question 26	10 for paper ling reters, y adverse
23	availability		· · · · · · · · · · · · · · · · · · ·	_	as contributed to the for service delivery p	
	events. The information	ese record over 8 n informs plannin	0% satisfaction ng for service de	with accessibilit livery and, the C	orkshops and informa y of these events. This commission believes, ations and equality.	S

#### **Staff Training (Model Equality Scheme Chapter 5)**

24 Please report on the activities from the training plan/programme (section 5.4 of the Model Equality Scheme) undertaken during 2014-15, and the extent to which they met the training objectives in the Equality Scheme.

Between 21 October 2014 and 4 November 2014 100% of staff attended an annual internal training session outlining the S75 duties of the Commission and the disability duties. Teams fed back that the training helped them to understand how to integrate equality considerations into their day to day work.

The statutory equality, good relations and disability duties form part of the induction training for new staff.

The Policy and research officer attended a seminar on older people accessing online public services at QUB on 29 May 2014. She also attended training on Disability Action plans, provided by ECNI, at Malone House, on 3 December 2014.

Please provide any examples of relevant training shown to have worked well, in that participants have achieved the necessary skills and knowledge to achieve the stated objectives:

In house equality training has increased awareness of staff and increased their ability to anticipate and respond to issues which may arise form members of particular Section 75 categories. For example casework officers have proactively offered face to face meetings with applicants for whom English is not a first language and increased the size of font in email correspondence with applicants who have a visual impairment.

#### Public Access to Information and Services (Model Equality Scheme Chapter 6)

Please list **any examples** of where monitoring during 2014-15, across all functions, has resulted in action and improvement in relation **to access to information and services**:

The Commission deals primarily with organisations rather than individuals, however, where we do deal with individuals, the Commission ensures all materials, information and events are accessible. In our communications we also ask to be informed of any special circumstances and a process is in place to deal with requests for information in alternative formats. The Commission considers each request on a case by case basis. During 2014 - 2015 the Commission received 40 requests for special circumstances and dealt with these on a case by case basis providing a range of adjustments including: sign language interpreters, face-to-face meetings, additional persons accompanying applicants to workshops and targeted advice. 30 of these requests were for paper application forms. No paper forms were issued as the rationale for the request arose from a preference rather than an inability to use the online system. The provision of additional guidance with links to the online system addressed the needs raised to the satisfaction of the applicants. A network of helper groups, which have received training from the Commission, are also available to assist people in these circumstances. Between 1 April 2014 and 31 March

2015, we received 707 responses to an online questionnaire which was available to be competed voluntarily by those who had submitted an online registration application. Of those 707, 14% were aged 66 years and over, with a further 30% being in the 56-65 years age bracket. A broadly equal percentage of men and women completed the survey, 50% compared with 49%. 7 individuals indicated that English was not their first language. None of those respondents found the online registration system to be 'very difficult' or 'fairly difficult' to use, rating it instead as 'very easy', 'fairly easy' or 'neither easy nor difficult'. We continue to monitor this information closely as more is gathered to take feedback on board and identify where we can opportunities to improve the ease with which the online system can be accessed and used.

During this same period we received 4 requests concerning English as a second language. Two individuals requested a face to face meeting, one sought information on the submission of accounts in Irish and one asked for a sign language interpreter to translate Commission guidance materials into sign language and then translate application questions from sign language back into English. The face to face meetings were accommodated. The Commission considered the query regarding submission of accounts in Irish and identified that accounts must be submitted in English as this is the working language of the Commission but that accounts may be dually submitted and published in English and another language. This decision will be reviewed and may change if the proposed Irish Language Bill is passed.

The Commission refused to fund a sign language interpreter to translate documents, as requested, instead we offered a range of other adjustments including sign language interpretation at a workshop and to answer questions by textphone and email.

Other special circumstances which were brought to the attention of the Commission included:

- 7 adjustments for people with sensory impairments and one person with a physical disability.
- An individual commented on Twitter regarding the requirement for previous names on the application form as being potentially uncomfortable for transgendered people. The Commission liaised with the Equality Commission and identified that this information is required and the Commission is on a sound legal basis asking for it. Information is held securely by the Commission however the issue was raised with staff and the need for sensitivity reiterated.
- The Commission also addressed a general query relating to the ability of individuals with learning disabilities to be charity trustees.

#### **Complaints (Model Equality Scheme Chapter 8)**

27	How many complaints in relation to the Equality Scheme have been received during 2014-15?					
	Insert number here:	0				

	Please p	rovide any details of each complaint raised and outcome:			
	N/A				
Secti	on 3: Lo	ooking Forward			
28	Please i	ndicate when the Equality Scheme is due for review:			
	2017				
29		re areas of the Equality Scheme arrangements (screening/consultation/training) your ation anticipates will be focused upon in the next reporting period? (please provide			
	Publish	ing Equality guidance for charities			
	Publish	ing screening results along with the quarterly screening report			
	Subtitli	ng of the online tutorial video			
30	In relation to the advice and services that the Commission offers, what <b>equality and</b> relations priorities are anticipated over the next (2015-16) reporting period? (please that apply)				
		Employment			
		Goods, facilities and services			
		Legislative changes			
		Organisational changes/ new functions			
	$\boxtimes$	Nothing specific, more of the same			
		Other (please state):			

## PART B - Section 49A of the Disability Discrimination Act 1995 (as amended) and Disability Action Plans

1. Nu	1. Number of action measures for this reporting period that have been:								
Fully	achieved		Partially ac	hieved		Not achieved			
2. Plea	ase outline bel	ow details on <u>all</u> act	ions that have been	<b>fully achieved</b> in the r	eporting pe	riod.			
	2 (a) Please highlight what <b>public life measures</b> have been achieved to encourage disabled people to participate in public life at National, Regional and Local levels:								
Level		Public Life Action N	Measures	Outputs <sup>i</sup>		Outcomes / Impact <sup>ii</sup>			
Natio	nal <sup>iii</sup>								
Regio	nal <sup>iv</sup>								
Local	,								
2(b) V	2(b) What <b>training action measures</b> were achieved in this reporting period?								
	Training Action	on Measures	Outputs	Outcome		/ Impact			
1									

2					
2(c)	What Positive attitudes action m	<b>easures</b> in the	area of <b>Communicatio</b>	<b>ns</b> were achieved	I in this reporting period?
	Communications Action Measures	Outputs		Outcon	ne / Impact
L					
2					
2 (d)	What action measures were ach Encourage others Action Measures	ieved to 'enco	urage others' to promo		s: ne / Impact
	Encourage others Action		urage others' to promo		
1	Encourage others Action		urage others' to promo		
1	Encourage others Action		urage others' to promo		
1	Encourage others Action	Outputs		Outcon	ne / Impact

	measures)			
1				
2				
3. P	lease outline what action measures have	e been <b>partly achieved</b> as foll	lows:	
	Action Measures partly achieved	Milestonesvi / Outputs	Outcomes/Impacts	Reasons not fully achieved
1				
2				
4. P	lease outline what action measures have	e <u>not</u> been achieved and the	reasons why.	
			_	
	Action Measures not met		Reasons	
1				

5. Wl	hat <b>monitoring tools</b> have been put in place to evaluate tl n?	he degree to which actions have been effective /	develop new opportunities for
(a) Q	ualitative		
(h) O	uantitative		
(b) Q	uantitative		
6. As	a result of monitoring progress against actions has your o	organisation either:	
■ n	nade any <b>revisions</b> to your plan during the reporting perio	od or	
■ ta	aken any <b>additional steps</b> to meet the disability duties wh	nich were <b>not outlined in your original</b> disability	action plan / any other changes?
Plea	se select		
If yes	s please outline below:		
	Revised/Additional Action Measures	Performance Indicator	Timescale
	<u> </u>		<del>                                     </del>

	Revised/Additional Action Measures	Performance Indicator	Timescale
1			
2			
3			
4			

1 -		
15		
_		

7. Do you intend to make any further **revisions to your plan** in light of your organisation's annual review of the plan? If so, please outline proposed changes?

Outputs – defined as act of producing, amount of something produced over a period, processes undertaken to implement the action measure e.g. Undertook 10 training sessions with 100 people at customer service level.

<sup>&</sup>lt;sup>1</sup> Outcome / Impact – what specifically and tangibly has changed in making progress towards the duties? What impact can directly be attributed to taking this action? Indicate the results of undertaking this action e.g. Evaluation indicating a tangible shift in attitudes before and after training.

National: Situations where people can influence policy at a high impact level e.g. Public Appointments

<sup>&</sup>lt;sup>IV</sup> **Regional**: Situations where people can influence policy decision making at a middle impact level

<sup>&</sup>lt;sup>v</sup> **Local :** Situations where people can influence policy decision making at lower impact level e.g. one off consultations, local fora.

vi Milestones – Please outline what part progress has been made towards the particular measures; even if full output or outcomes/ impact have not been achieved.