

Agriculture, Environment and Rural Affairs

Talmhaíochta, Comhshaoil agus Gnóthaí Tuaithe

Fairmin. Environment an' Kintra Matthers

living, working, active landscape valued by everyone.











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## Introduction

As Chief Executive of the Northern Ireland Environment Agency (NIEA, the Agency), I am pleased to present the Agency's Business Plan for 2024-2025. NIEA is Northern Ireland's principal environmental regulator and environmental advisor, protecting and enhancing our natural environment whilst regulating activities that can adversely affect it.

This Business Plan sets out our ambition for the year ahead, informed by our statutory role and delivery of our Minister's priorities. Protecting and enhancing Northern Ireland's environment will continue to be our primary focus but, in the year ahead, we will also deliver a more enhanced enforcement remit to help tackle water quality issues in the Lough Neagh catchment. We will therefore seek to enhance protection of Lough Neagh, which is an internationally important ecosystem with a wide range of national and international, designations and protections.

This is particularly important as NIEA and its people are firmly at the front-line of many current high profile environmental issues, as well as working to address the ongoing threats to nature and water quality from a range of factors including, climate change, pollution of our freshwater environment, and the continued decline of our biodiversity.



David Reid

Chief Executive, NIEA

The challenges we face are complex and cannot be addressed in isolation by any one organisation. That is why I am absolutely committed to working with a wide range of voluntary, advocate groups and industries' representatives to address these challenges and ensure that the NIEA delivers for everyone who lives here.

### **Key Priorities**

Our Key Priorities for the year ahead are:

- Environmental Regulation, Protection and Enforcement;
- Water Quality; and
- Nature Recovery.

To deliver our key priorities, we will measure our performance against the 20 targets contained in this business plan, 6 of which are priorities that have been set and agreed by the DAERA Minister.

#### **Ministerial Priorities**

The Minister's 6 priorities reflect many of the challenges facing the environment and go to the heart of the Agency's primary purpose which is to protect and enhance Northern Ireland's environment, and in doing so, deliver health and well-being benefits and support economic growth:

- Lough Neagh deliver the recommendations identified in the Lough Neagh Report, for which NIEA has responsibility to deliver regulation, enforcement and nature recovery;
- Mobuoy Safeguard Water Quality and the environment;
- Planning respond to at least 75% of statutory planning consultation requests within 21 days or otherwise agreed timeframes;
- Protect public health by providing effective and efficient regulation and enforcement of drinking water supplies;
- Manage at least 36 projects (totalling over £7million in Resource and Capital funding) delivering environmental priorities, through the Environment Fund which contribute to the Environmental Impact Priority Areas; and
- To build capacity and support the restoration of our peatlands.

As well as supporting the delivery of significant elements of wider departmental programmes, regulation and enforcement will be key to the delivery of our work in 2024-2025 whereby we aim to support economic operators while safeguarding nature.

In 2024-2025 NIEA will receive a budget of £37.466m resource and £5.040m capital to fulfil its statutory duties and deliver the range of priorities outlined in this Business Plan.

In achieving our targets and making a positive impact on the issues facing the environment, it is crucial that we place the right level of focus on the areas where our expertise and resource is most needed so that we can continue to move ahead in a strong position with clear goals as we progress through the next year.

As an Executive Agency, we are committed to delivering a highquality service that meets the needs of those we serve. We will therefore ensure openness and transparency, a robust governance framework supported by clear communications to empower our people to deliver the best for our natural environment.

I very much look forward to leading the Agency in the year ahead and working collaboratively with our partners and stakeholders to protect and enhance our environment.

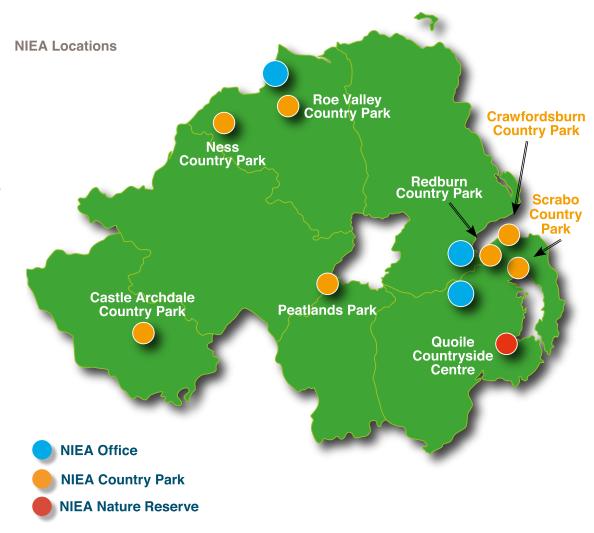
David Reid, Chief Executive, NIEA

# 1. Who We Are

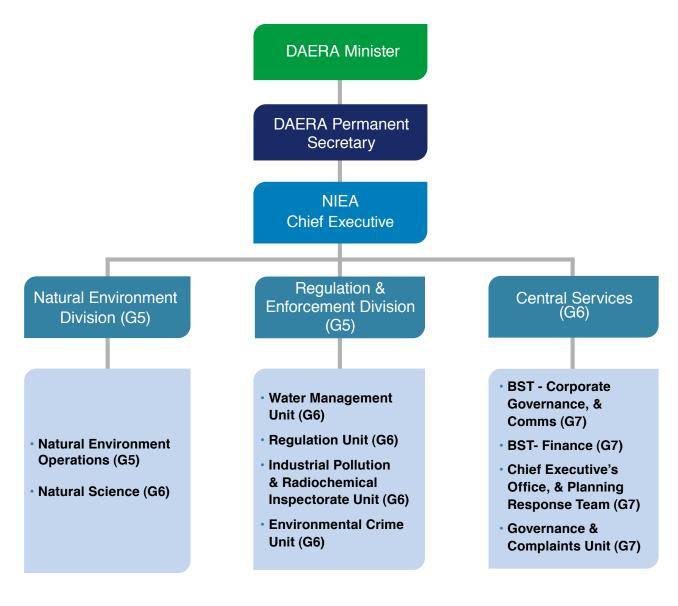
## 1.1 Our responsibilities

The Northern Ireland Environment Agency (NIEA) is an Executive Agency of the Department of Agriculture, Environment and Rural Affairs (DAERA). It operates within the context of the Department's overall vision, strategic objectives and policies. The Agency's primary purpose is to protect and enhance Northern Ireland's environment, and in doing so, deliver health and well-being benefits and support economic growth.

We have approximately 600 people located across Northern Ireland. There are two major office sites in Lisburn and Belfast. We also have a team in Jubilee House, Ballykelly. NIEA manages seven country parks and 65 nature reserve site across Northern Ireland.



## 1.2 Organisation Structure



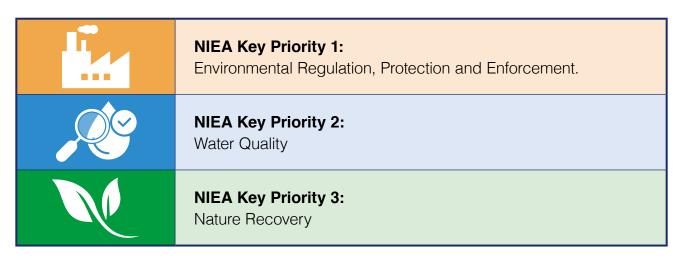
## 2. What We Will Deliver

In preparing this business plan, we have carefully considered our budget allocation for 2024-2025, and how best to align our resources to deliver the best outcomes within the funding envelope that is available. This is reflected in our Key Priorities, and Key Performance Targets for 2024-2025.

### 2.1 NIEA Key Priorities 2024-2025

Our primary purpose is to protect and enhance Northern Ireland's environment, and in doing so, to deliver health and well-being benefits and support economic growth. As an Executive Agency within DAERA, NIEA is a key contributor to DAERA's vision of 'Sustainability at the heart of a living, working, active landscape valued by everyone'. In line with NIEA's overall purpose, the Agency has established its three Key Priorities detailed below.

### **NIEA Key Priorities 2024-2025**



## 2.2 NIEA Key Performance Targets (KPTs) 2024-2025

### **Key Performance Targets (KPTs)**

All of the NIEA Business Plan targets 2024-2025 outlined in the table below align with the NIEA Key Priorities. However, in line with HM Treasury guidance ('Setting Key Targets for Executive Agencies; A Guide'), 6 of the targets have been designated as Key Performance Targets (KPTs).

## 2.3 NIEA Business Plan Targets 2024-2025

| NIEA Business Plan targets 2024-2025 |  |                 |   |  |
|--------------------------------------|--|-----------------|---|--|
| NIEA Target<br>Number                | How We Will Achieve it   | Target Date     | SRO and<br>Business Area                  |  |
| 1                                    | Lough Neagh  | 31st March 2025 | NIEA Chief                                |  |
| DAERA<br>Level Target                | Deliver the recommendations identified in the Lough Neagh Report, for which NIEA has responsibility to deliver regulation, enforcement and nature recovery by:  Regulation, Compliance and Enforcement:          |                 | Executive<br>&<br>Directors, RED<br>& NED |  |
| Ministerial Priority  KPT 1          | Developing a supplementary River Basin Management Plan for Lough Neagh to identify a Programme of Measures to improve water quality and support the co-ordination of the implementation on behalf of DAERA EMFG; |                 |   |  |
|                                      | <ul> <li>Undertaking a programme of risk based cross compliance inspections on<br/>farms in identified priority sub catchments of Lough Neagh, taking appropriate<br/>enforcement action as required;</li> </ul> |                 |   |  |

| NIEA Business Plan targets 2024-2025          |  |                 |                                 |  |
|---|--|-----------------|---------------------------------|--|
| NIEA Target<br>Number                         | How We Will Achieve it   | Target Date     | SRO and<br>Business Area        |  |
|   | <ul> <li>Providing additional staffing resource to support catchment investigations,<br/>and complete an additional 100 waterway inspections in identified priority sub<br/>catchments of Lough Neagh; and</li> </ul>  |                 |                                 |  |
|   | <ul> <li>Procuring and installing permanent monitoring stations at each river in-flow<br/>entering Lough Neagh, and at an outlet of the Lough to the Lower Bann, to<br/>enable the provision of almost real time data on the nutrient contributions and<br/>identify priority areas for action when commissioned.</li> </ul> |                 |                                 |  |
|   | Nature Recovery:   |                 |                                 |  |
|   | <ul> <li>Scoping the development of a Conservation Management Plan for Lough<br/>Neagh ASSI/SPA/Ramsar and evidence programme on trophic links,<br/>and conservation measures needed to restore resilience and favourable<br/>conservation status.</li> </ul>  |                 |                                 |  |
| 2   | Mobuoy   | 31st March 2025 | NIEA Chief                      |  |
| DAERA Level Target Ministerial Priority KPT 2 | <ul> <li>Safeguard water quality and the environment by:</li> <li>Completing the consultation process on a long term, proportionate, affordable and sustainable remediation solution;</li> <li>Delivering the Environmental Monitoring Programme; and</li> <li>Publishing quarterly water quality reports.</li> </ul>        |                 | Executive<br>&<br>Director, RED |  |

| NIEA Business Plan targets 2024-2025 |   |                 |                                |  |  |
|--------------------------------------|---|-----------------|--------------------------------|--|--|
| NIEA Target<br>Number                | How We Will Achieve it  | Target Date     | SRO and<br>Business Area       |  |  |
| 3                                    | Planning  | 31st March 2025 | NIEA Chief                     |  |  |
| DAERA<br>Level Target                | Respond to at least 75% of statutory planning consultation requests within 21 days or otherwise agreed timeframes.  |                 | Executive<br>&<br>Branch Head, |  |  |
| Ministerial<br>Priority              | Increase the capacity to deal with consultations relating to renewable energy within NIEA, in line with the target for 80% renewables by 2030 in the Climate Change Act (NI) 2022 by:   |                 | BST                            |  |  |
| KPT 3                                | <ul> <li>Engaging with other jurisdictions to explore how we could refine our processes<br/>and procedures regarding how we respond to planning consultations related to<br/>renewable energy leading to a measurable reduction in time taken to respond to<br/>renewable consultations; and</li> </ul> |                 |                                |  |  |
|                                      | <ul> <li>Securing and training additional staffing resource to increase the output of<br/>renewable applications processed.</li> </ul>  |                 |                                |  |  |
| 4                                    | Protect public health by providing effective and efficient regulation and enforcement of drinking water supplies by:  | 31st March 2025 | Director, RED                  |  |  |
| Ministerial<br>Priority              | <ul> <li>95% compliance with statutory duty to deliver annual monitoring programme for<br/>private drinking water supplies;</li> </ul>  |                 |                                |  |  |
| KPT 4                                | <ul> <li>Categorising 90% of drinking water quality events notified by NI Water within</li> <li>5 days; and</li> </ul>  |                 |                                |  |  |
|                                      | <ul> <li>Publishing an independent annual report on drinking water quality in Northern<br/>Ireland.</li> </ul>  |                 |                                |  |  |

| NIEA Business Plan targets 2024-2025 |   |                            |                          |  |
|--------------------------------------|---|----------------------------|--------------------------|--|
| NIEA Target<br>Number                | How We Will Achieve it  | Target Date                | SRO and<br>Business Area |  |
| 5<br>Ministerial<br>Priority         | Manage at least 36 projects (totalling over £7million in Resource and Capital funding), delivering environmental priorities, through the Environment Fund which contribute to the Environmental Impact Priority Areas listed below, whilst ensuring this is consistent with the wider Departmental priorities.  | 31st March 2025            | Director, NED            |  |
| KPT 5                                | Nature and Climate Recovery: Building Ecological and Climate Resilience;  |                            |                          |  |
|                                      | Connecting People with Nature; and  |                            |                          |  |
|                                      | Water Quality   |                            |                          |  |
| 6                                    | Peatlands Restoration by:   | 30 <sup>th</sup> June 2024 | Director, NED            |  |
| Ministerial<br>Priority<br>KPT 6     | Developing and launching an Environmental Challenge Fund for Peatlands through support from the Shared Island Initiative, that will contribute to the protection and restoration of our (NI) Peatlands to become healthy functioning ecosystems by 2040, acting as a natural carbon sink to reduce emissions in line with the Climate Change Act (NI) 2022 and (draft) Climate Action Plan 2023-2027. |                            |                          |  |
|                                      | This will be an important step to achieving the overall peatland targets within the draft CAP, draft EIP and draft Peatlands Strategy.  |                            |                          |  |
| 7                                    | Develop and launch an Environmental Challenge Competition for Nature Recovery and Connecting People to Nature.  | 31st December<br>2024      | Director, NED            |  |

| NIEA Business Plan targets 2024-2025 |  |                 |                          |  |
|--------------------------------------|--|-----------------|--------------------------|--|
| NIEA Target<br>Number                | How We Will Achieve it   | Target Date     | SRO and<br>Business Area |  |
| 8                                    | Take forward action in relation to wildfire management by:   | 31st March 2025 | Director, NED            |  |
|                                      | <ul> <li>Publishing 'Wildfires in Northern Ireland: A Strategic Way Forward';</li> </ul>   |                 |                          |  |
|                                      | <ul> <li>Developing a draft Action Plan for Strategic Way Forward, for addressing the<br/>risk of wildfires in Northern Ireland; and</li> </ul>  |                 |                          |  |
|                                      | <ul> <li>Appointing wildfire experts and commence development of wildfire<br/>management plans for the Mournes, Antrim Hills and Carn Glenshane.</li> </ul>  |                 |                          |  |
| 9                                    | Support sustainable access to our great outdoors and provide opportunities for naturally inspired outdoor recreation throughout the year by:   | 31st March 2025 | Director, NED            |  |
|                                      | <ul> <li>Developing a 'Changing Places Action Plan' for a regional network of inclusive<br/>outdoor recreation locations to increase the accessibility of outdoor recreation<br/>for people with special needs or disabilities; and</li> </ul> |                 |                          |  |
|                                      | Reviewing the Outdoor Recreation Action Plan for NI.   |                 |                          |  |
| 10                                   | Maintain service standards in relation to natural heritage licencing and consenting by:  | 31st March 2025 | Director, NED            |  |
|                                      | • Issuing decisions for 95% of Wildlife Order licences within 15 working days; and   |                 |                          |  |
|                                      | <ul> <li>Issuing decisions for 95% of Environment Order notifiable operations consent<br/>applications within 3 months.</li> </ul>   |                 |                          |  |

| NIEA Business Plan targets 2024-2025 |  |                 |                          |  |
|--------------------------------------|--|-----------------|--------------------------|--|
| NIEA Target<br>Number                | How We Will Achieve it   | Target Date     | SRO and<br>Business Area |  |
| 11                                   | Safeguarding our protected sites, priority habitats and species to support Nature Recovery by:   | 31st March 2025 | Director, NED            |  |
|                                      | <ul> <li>Agreeing and delivering the 2024-25 ASSI statutory monitoring programme<br/>(in-field condition assessments of ASSI species, habitats and/or earth science<br/>features), in line with our statutory obligations and to inform our statutory advice;</li> </ul> |                 |                          |  |
|                                      | <ul> <li>Producing the first Living Map of Northern Ireland by March 2025 (habitat/land<br/>cover classification);</li> </ul>  |                 |                          |  |
|                                      | <ul> <li>Reviewing and publishing the Northern Ireland Priority Species List, those<br/>species of principal importance for the purpose of conserving biodiversity<br/>(WANE Act 2011); and</li> </ul>   |                 |                          |  |
|                                      | <ul> <li>Developing revised advice (operational protocol) on assessment of nitrogenous<br/>air pollution impacts from proposed developments on the natural environment.</li> </ul>   |                 |                          |  |
| 12                                   | Assess and determine 90% of receipted ('duly made') applications for authorisations within the required statutory timeframes.  | 31st March 2025 | Director, RED            |  |

| NIEA Business Plan targets 2024-2025 |  |                 |                          |  |
|--------------------------------------|--|-----------------|--------------------------|--|
| NIEA Target<br>Number                | How We Will Achieve it   | Target Date     | SRO and<br>Business Area |  |
| 13                                   | NIEA Regulatory Roadmap and Digital Transformation of Regulatory Systems by:   | 31st March 2025 | Director, RED            |  |
|                                      | Agreeing a NIEA Regulatory Roadmap;  |                 |                          |  |
|                                      | <ul> <li>Scoping a project in relation to a review of regulatory fees &amp; charges; and</li> </ul>  |                 |                          |  |
|                                      | <ul> <li>Scoping critical regulatory IT systems, to ultimately replace the *systems no<br/>longer supported from 2026.</li> </ul>  |                 |                          |  |
|                                      | *Regulation Unit: Discharge Consent Application Processing (DICAP), Compliance, Monitoring & Invoicing of Industrial Consents (CIMIC), Management of Invoicing and Debt Accounting System (MIDAS) databases, and online application and compliance services for both Trade Consents and Abstraction & Impoundment Licensing. |                 |                          |  |
|                                      | *IPRI: Central Database Application (CDA) database for Pollution, Prevention and Control (PPC) regulations, and Pollution Inventory (PIV) database for PRTR Reporting.   |                 |                          |  |
| 14                                   | Carry out 90% of planned inspections using a risk-based programme to monitor regulatory compliance, ensuring environmental protection.   | 31st March 2025 | Director, RED            |  |
| 15                                   | Implement relevant regulatory regimes as required under the Windsor Framework:   | 31st March 2025 | Director, RED            |  |
|                                      | <ul> <li>Persistent Organic Pollutants (POPs) (including polychlorinated biphenyls);</li> </ul>  |                 |                          |  |
|                                      | Mercury;   |                 |                          |  |
|                                      | REACH (Restriction, Evaluation and Authorisation of Restricted Chemicals);   |                 |                          |  |

| NIEA Business Plan targets 2024-2025 |   |                 |                          |
|--------------------------------------|---|-----------------|--------------------------|
| NIEA Target<br>Number                | How We Will Achieve it  | Target Date     | SRO and<br>Business Area |
|                                      | <ul> <li>Fluorinated Greenhouse Gases (F-gases) (at part A permitted installations)</li> </ul>  |                 |                          |
|                                      | <ul> <li>Waste persistent organic pollutants (POPs);</li> </ul>   |                 |                          |
|                                      | Waste mercury;  |                 |                          |
|                                      | Batteries and accumulators;   |                 |                          |
|                                      | Shipments of waste;   |                 |                          |
|                                      | Ship recycling; and   |                 |                          |
|                                      | Packaging and packaging waste   |                 |                          |
|                                      | EU Emissions Trading Scheme   |                 |                          |
| 16                                   | Deliver the 2024 Cross Compliance programme for the protection of water resources and the conservation of wild birds, flora and fauna to include at least 1% of farms and 5% of those operating under a derogation.   | 31st March 2025 | Director, RED            |
| 17                                   | Meet target response times for 90% of high, medium and low severity pollution incidents - 2 hours (working day) / 4 hours (out of hours) for high and medium severity reports; 14 days for low severity.  | 31st March 2025 | Director, RED            |
| 18                                   | On behalf of EMFG, complete a mid-cycle review of the current River Basin Management Plan subject to resource availability to report on the implementation of the Programme of Measures to include an interim update on water quality status of the freshwater environment in Northern Ireland. | 31st March 2025 | Director, RED            |

| NIEA Business Plan targets 2024-2025 |   |                 |                          |  |
|--------------------------------------|---|-----------------|--------------------------|--|
| NIEA Target<br>Number                | How We Will Achieve it  | Target Date     | SRO and<br>Business Area |  |
| 19                                   | Develop our ability to tackle Serious and Organised Crime's involvement in environmental crime by:  | 31st March 2025 | Director, RED            |  |
|                                      | <ul> <li>Increasing our capacity and capability to receive, assess, develop and<br/>disseminate intelligence;</li> </ul>  |                 |                          |  |
|                                      | <ul> <li>Developing our understanding of OCGs and crime types to ensure we deploy<br/>our resources where we will have the highest impact; and</li> </ul>   |                 |                          |  |
|                                      | <ul> <li>Developing partnership working to deliver disruption and enforcement<br/>interventions.</li> </ul>   |                 |                          |  |
| 20                                   | People  | 31st December   | Branch Head,             |  |
|                                      | Establish a NIEA People Engagement Group to:  | 2024            | BST                      |  |
|                                      | <ul> <li>Scope Continual Professional Development (CPD) and review training and<br/>development needs for relevant disciplines;</li> </ul>  |                 |                          |  |
|                                      | <ul> <li>Increase Employee Engagement Index by 5%;</li> </ul>   |                 |                          |  |
|                                      | Develop quarterly people engagement events (2 online/2 in-person); and  |                 |                          |  |
|                                      | Engage and align with the 'NICS People Plan 2024-2025'.   |                 |                          |  |
|                                      | NIEA Structure:   |                 |                          |  |
|                                      | <ul> <li>Scope and undertake a benchmark review of NIEA organisational structures<br/>against other similar regulatory organisations to improve the operational delivery<br/>of NIEA's regulatory functions.</li> </ul> | 31st March 2025 |                          |  |



#### To find out more about NIEA's work visit:

Website: www.daera-ni.gov.uk/northern-ireland-environment-agency

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