

Getting it right

Guidance to assist charities in complying with their legal obligations and explain how the Charity Commission for Northern Ireland identifies and addresses non-compliance



The Charity Commission for Northern Ireland

The Charity Commission for Northern Ireland is the regulator of charities in Northern Ireland, a non-departmental public body sponsored by the Department for Communities.

Our vision

To deliver in partnership with other key stakeholders in the charitable sector "a dynamic and well governed charities sector in which the public has confidence, underpinned by the Commission's effective delivery of its regulatory role."

Further information about our aims and activities is available on our website www.charitycommissionni.org.uk

Equality

The Charity Commission for Northern Ireland is committed to equality and diversity in all that we do.

Accessibility

The Commission's website has been designed to **W3C standards** of accessibility and includes a number of features to enhance accessibility for a wide range of individuals. These include colour contrast and resize options. Materials may be made available in alternative formats on request. If you have any accessibility requirements please contact us.

Online or in print

If you are viewing this document online, you will be able to navigate your way around by clicking on links either within the contents page or text.

We have produced a glossary that provides further information, definitions and descriptions of some key terms. The words in **bold green type** indicate words that are found in the glossary towards the end of this document. If you are reading the document online you can click on the word and it will link you to the definition in the glossary. The words in *pink italics* indicate other guidance or databases.

Please check our website www.charitycommissionni.org.uk to make sure you're using the latest versions of forms and guidance.

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Section 1: Overview

A dynamic and well governed charities sector, in which the public has confidence, requires charity trustees to know and comply with their legal obligations and with best practice requirements. Charities fulfil a vital role in society and the role of a charity trustee brings great responsibility. The intention of this guidance is to support trustees in understanding their responsibilities.

Importantly, the law protects charity trustees where they comply with their legal duties. There are consequences for charities and their trustees, however, where trustees act negligently or knowingly fail to comply with their legal obligations or best practice requirements. Together with the range of guidance and thematic reports produced by the Charity Commission for Northern Ireland (the Commission) this guidance is a key resource in helping to support charity trustees to comply with their legal obligations. It does this by setting out information on the range of legal obligations and best practice requirements to which charity trustees are subject.

The Commission has objectives including to promote compliance by charity trustees with their legal obligations and to promote public confidence in charities. This guidance, therefore, also provides information on how the Commission monitors and identifies non-compliance and the consequences for charity trustees where non-compliance is identified.

The guidance includes a range of examples to illustrate information provided; it is important to note that these examples are not exhaustive and that charities may wish to seek professional advice if they are uncertain regarding their obligations.

Structure of the guidance

This flowchart introduces the key sections of the guidance:

Section2: About this guidance

This section of the guidance provides context for reading the document explaining what it covers, who it applies to and the meaning of some key terms.



Section 3: Getting it right by complying with your legal obligations and best practice

This section of the guidance introduces the range of legal obligations and best practice requirements on charity trustees. It also provides some practical tips to help promote compliance and some examples of non-compliance to help you avoid them.



Section 4: How is non-compliance identified?

This section of the guidance explains the various routes through which non-compliance is identified, for example, monitoring by the Commission, and concerns raised by members of the public or other regulators.



Section 5: What are the possible outcomes of non-compliance?

This section of the guidance sets out the possible outcomes that may result from charity non-compliance with the law, or with best practice. Possible outcomes include further information or monitoring being undertaken, guidance being issued, the opening of an investigation or referral to another authority or regulator.



Appendix 1: Checklist for charity trustees

This checklist asks a series of questions which may help charities and trustees to ensure that they are aware of, and complying with, legal obligations and best practice.

Section 2: About this guidance

What does this guidance cover?

This guidance covers information on the range of legal obligations and best practice requirements to which charity trustees are subject. It also provides information on how the Commission monitors and identifies non-compliance and explains the range of consequences for charity trustees.

The main part of the guidance is set out in three sections:

Section 3: Getting it right by complying with your legal obligations and best practice

Section 4: How is non-compliance identified?

Section 5: What are the possible outcomes of non-compliance?

There is also a checklist at appendix 1 which sets out some questions that charity trustees may wish to consider at regular trustee meetings to help ensure they are complying with their legal requirements and with best practice.

What does this guidance not cover?

You should not rely on this guidance to provide a full description of legal matters affecting your charity and it does not replace advice from a charity's own professional advisers.

Charity trustees of charitable companies - also known as **directors** - have to be mindful of the requirements of **company law**. More information on this can be accessed from Companies House.

Additionally, a charity may be regulated by other bodies and in accordance with other legislation and best practice. Where this is the case, you should contact the relevant regulatory body if you have any specific queries about that legislation.

Who does this guidance apply to?

This guidance is aimed at charity trustees, who may also be known as members of management committees or directors of charitable companies. Additionally, it will be of use to anyone who has a concern regarding charity compliance.

What will be published?

The Commission has considered the publication of the outcome of charity monitoring in line with its *Publishing our decisions* policy.

Where a charity is in default of its accounting and reporting requirements this will be shown on the *register of charities*.

We may also choose to publish other information on a case by case basis, for example, where the results of a compliance case generate useful learning for the sector or by highlighting trends in a thematic report.

What are legal requirements and best practice?

In this guidance, where we use the word 'must' we are referring to a specific legal or regulatory requirement. We use the word 'should' for what we regard as best practice, but where there is no specific legal requirement. Charity trustees should follow the good practice guidance unless there is good reason not to do so.

Charity legislation

References in this document to 'the Charities Act' are to the **Charities Act (Northern Ireland) 2008**.

Key terms

The following are some key terms that it will be useful to understand when reading this guidance. They, and other terms, are also listed in a glossary at appendix 2.

Breach of trust: Any abuse of power, or failure (whether or not it is deliberate, dishonest, or negligent) to carry out the general and fiduciary duties of a trustee. For charity trustees these duties may be found in the provisions of a charity's governing document, laws and regulations, or orders of the Court or the Commission.

Direction (issued by the Commission): Directions are actions specified of charity trustees and other in the administration of a charity. They may be used during the course of our compliance work and to ensure the proper administration of a charity.

Order (issued by the Commission): Orders can be used in many circumstances; they can authorise trustees to do something that their trusts don't otherwise allow, or to do something which is in the interest of the charity. They can also be used to protect charities and their property.

Regulated activity: There are certain activities with children and vulnerable adults that are regulated. These are set out in guidance provided by the Department of Health www.health-ni.gov.uk. Some examples are included in the glossary to this guidance.

Section 3: Getting it right by complying with your legal obligations and best practice

A dynamic and well governed charities sector, in which the public has confidence, requires charity trustees that understand and comply with their legal and best practice obligations.

This section of the guidance sets out the range of broad legal obligations that charity trustees must meet and suggests where to identify best practice that should be followed. It also provides examples of real and potential non-compliance that the Commission has identified.

Charity trustees are not expected to be legal experts, however, they are expected to take reasonable steps to find out about legal requirements that may impact on them, whether through accessing available guidance or seeking independent advice.

3.1 What legal obligations must a charity comply with?

There is a range of broad legal obligations on charity trustees. For example, charity trustees must ensure that the charity complies with its governing document, with the requirements of charity law, and with any other legislation that applies to the charity. Further, the charity must not engage in any criminality or illegal activity.

3.1.1 Complying with the charity's governing document

A charity must comply with its **governing document**. A governing document is a legal document that represents the rule book for a charity's governance and operations. It will usually contain information about:

- What the charity is set up to achieve (its purposes or objects)
- How the charity goes about achieving its purposes (its powers)
- Who is involved in the strategic oversight of the charity (individual charity trustees or a corporate trustee)
- What must happen if changes are required to the governing document (amendment provisions)
- What must happen if the charity wishes to wind up (dissolution clause)
- Administrative provisions such as:
 - governance arrangements for the charity
 - internal arrangements for meetings, voting and finance

- membership of the charity
- the appointment, retirement or removal of trustees
- if and how trustees can benefit from the charity.

If a charity does not comply with its governing document then it risks being in **breach of trust**. Charity trustees could find themselves personally liable for a breach of trust and required to make good any resulting loss to the charity. Additionally, a serious or repeated breach of trust may lead to an investigation being opened into the charity and remedial or protective action being taken by the Commission.

Examples of breach of trust include:

- A charity acting without a quorum of trustees, for example, having two trustees when its governing document sets out a requirement for a minimum of five trustees
- A charity's trustees furthering their own interests rather than those
 of the charity's beneficiaries by arranging an indirect private benefit
 to themselves
- A charity making a payment to a trustee when this is not permitted in the governing document
- A charity's trustees endorsing a political party or a party candidate on behalf of the charity, or using the charity, or its name, for a political purpose
- A charity's trustees spending charitable assets on advancing purposes other than those set out in the governing document of the charity
- Failure to ensure that the charity remains solvent
- Failure to apply due consideration to the appropriate use of charity funds when investing and borrowing.

3.1.2 Complying with charity law

All charities in Northern Ireland must comply with the requirements of charity law, with some requirements specific only to charities that are already registered with the Commission. General requirements include:

- Applying to register as a charity in Northern Ireland
- Complying with an **order**, **direction** or regulatory guidance issued by the Commission
- Keeping proper financial records and accounts (in line with charity law requirements)
- Ensuring that trustees are eligible to act and are not disqualified

- Seeking the Commission's consent to make changes to a governing document where appropriate (see the Commission's guidance on Consents for charitable companies, Requesting a scheme and New powers for unincorporated charities)
- Seeking the Commission's consent to authorise a transaction which it would not otherwise be legally possible for the charity to undertake.

Section 25 of the Charities Act sets out that it is an offence to supply false or misleading information to the Commission. Charity trustees must therefore ensure that they are open and transparent with the Commission otherwise they may be liable to a fine and / or imprisonment.

Additionally, a registered charity is required to:

- Notify the Commission if it ceases to exist
- Notify the Commission of any changes in its trusts or of any details held on the register of charities, for example, merging with another charity
- Report any serious incidents to the Commission that occur during the year
- Complete an annual monitoring return and submit the charity's accounts and reports to the Commission on an annual basis
- Display its registered charity number on official documents.

There is a range of guidance available to assist charity trustees in understanding and meeting their legal obligations. Guidance can be downloaded from the Commission's website.

3.1.3 Complying with other laws and regulation

Charity trustees must ensure that the charity complies with all relevant legislation and regulation, not just charity law.

There are some laws that will apply to all charities, for example, equality and trust legislation. There are also laws that will apply to some charities and not to others depending on the nature and circumstances of the charity. For example:

- Charitable companies are required to file annual returns and other forms with Companies House and meet the requirements of company law in running the company
- Charitable industrial and provident societies (IPSs) must meet the requirements of IPS legislation in Northern Ireland

- Charitable housing associations are also regulated by the Department for Communities and have a range of legal obligations associated with the provision of housing
- Charities that employ staff are subject to employment legislation
- Charities that work with children or vulnerable adults must meet their requirements under safeguarding legislation
- Charities that own buildings or vehicles may require certain insurance policies
- Charities undertaking activities such as providing legal, financial or other professional services may be subject to other regulations
- Charities providing medical or care services may be subject to other regulations, for example, through the Regulation and Quality Improvement Authority (RQIA)
- It is good practice for charities that undertake fundraising to adhere to codes such as those produced by the <u>Institute of Fundraising</u> and <u>Fundraising Standards Board</u>
- Charities that hold personal or sensitive data may be subject to data protection legislation
- Charities that work in other jurisdictions may be subject to different legal and regulatory systems.

We would emphasise that this is **not an exhaustive list**. It is the responsibility of charity trustees to know their legal obligations and seek advice if necessary.

The Commission regulates on charity law, however, if we identify an issue with a charity in the context of other legislation or regulation, we will refer the matter to the relevant regulator or authority. If the matter involves any funding the charity has received then the matter may also be brought to the attention of the funder. The matter may also indicate broader governance issues with the charity which may result in the charity being subject to further monitoring.

3.1.4 Criminality and illegal activity

A charity must comply with the law in general and not engage in any form of criminality or illegal activity. This includes fraud, money-laundering or engaging in, encouraging or condoning terrorist activities.

3.2 What about compliance with best practice?

In the range of guidance available on our website the Commission sets out things that charity trustees should do as a matter of best practice. We expect charity trustees to meet best practice unless there is a good reason not to do so.

When we talk about best practice we mean following set practices that are widely accepted as being prudent and efficient. Best practice is usually aimed at areas where common mistakes have been identified and is promoted to help avoid the charity, its assets or its beneficiaries being put at risk by inadvertently not complying with the law or the charity's governing document. If a charity does not follow best practice, without good reason, this may constitute misconduct or mismanagement.

If you are uncertain about what constitutes best practice, you can refer to the range of guidance documents published by the Commission, a list of which is available on the website in the 'Charity Essentials' section, or to resources such as the Code of Good Governance for voluntary organisations in Northern Ireland.

Examples of important best practice requirements include, but are not limited to:

- Having a minimum of three trustees: this is not a legal requirement but is recommended to help avoid a deadlock situation in decision making which can lead to conflict and governance issues
- Policies and procedures: a well governed charity should have relevant policies and procedures in place and ensure all trustees, staff and anyone working on the charity's behalf, complies with them. These will cover a wide range of areas and issues for example;
 - health and safety
 - conflicts of interest
 - o internal financial controls
 - financial reporting
 - trustee expenses and payments
 - fundraising
- Regularly reviewing governance: the governance structures of a charity, including its governing document, should regularly be reviewed to ensure they are adequate and up to date.

3.3 Charity accounting: current best practice in Northern Ireland

At present the Commission does not require registered charities to prepare their accounts and reports in a particular format under charity law. This will change when the full accounting and reporting regulations for Northern

Ireland come into effect.

The Department for Social Development (DSD) is responsible for developing the full accounting and reporting regulations for Northern Ireland charities. These regulations will prescribe the form and content requirements for charity accounts and the level of review or audit these charity accounts must have. They will also set out the content requirements of the trustee annual report.

Note: The Department for Social Development (DSD) plans to consult on full accounting and reporting regulations in autumn 2015. These regulations will apply to registered charities and are expected to commence 1 January 2016.

Until this time, registered charities must report to the Commission on an annual basis under interim reporting requirements. Under these arrangements registered charities must submit their accounts and reports to the Commission. These accounts and reports can be submitted in the **format in which they are currently prepared**. For more information on the interim reporting arrangements please see the guidance *Charity reporting: Interim arrangements and the annual monitoring return* available on our website.

Charities that are limited companies are obliged to follow the reporting requirements set out in company law. The Charities Statement of Recommended Practice (Charities SORP) on accounting and reporting applies to all charities in the UK and Ireland that prepare accounts on an accruals basis. It provides a comprehensive framework for charity accounts prepared on this basis and enables charities to adopt a consistent interpretation of UK financial reporting standards (FRS) as well as account for those transactions that arise when undertaking charitable activities.

At present the Charities SORP is recommended best practice for unincorporated charities in Northern Ireland that prepare accounts on an accruals basis and is essential for charities that want to show a 'true and fair view' of their financial position and activities. Charitable companies in the UK and Ireland must prepare their accounts on an accruals basis in accordance with the charities SORP.

Charities that prepare their accounts on a cash basis can access a *Receipts* and payments toolkit from our website. This is a pro forma document designed to help charities prepare receipts and payments accounts in accordance with best practice.

3.4 Practical tips to promote compliance

Charity trustees can adopt a few practical measures to help ensure compliance with their legal obligations and promote best practice:

- 1. Include compliance as a standing item on trustee meeting agendas
- 2. Review governance arrangements on an annual basis using a tool such as the Code of Good Governance
- 3. Download and read guidance produced by the Commission
- 4. Seek advice from a helper group or umbrella body
- 5. If you face a specific challenge or unfamiliar situation, consider seeking professional advice, for example, from an accountant with expertise in charity requirements or a legal adviser
- 6. Use the checklist at appendix 1 of this guidance as a tool to promote compliance.

3.5 Examples of non-compliance

Some examples of non-compliance by charities include:

Example 1

An organisation is called forward to apply to register as a charity with the Commission. The organisation appeared on the list of deemed charities having previously registered with HMRC (Her Majesty's Revenue and Customs) for charitable tax purposes. The organisation fails to apply and indicates that it has no intention of doing so. This is in breach of the Charities Act and the organisation is referred for legal action.

Note: Under charity law an organisation must apply to register as a charity if it is an institution that is governed by the law of Northern Ireland and it has exclusively charitable purposes.

Example 2

A charity applies to register with the Commission and checks are undertaken on the charity's trustees. The checks identify that a trustee is disqualified due to an outstanding bankruptcy order. The charity did not carry out checks before appointing trustees. It is a breach of the Charities Act to act as a trustee while disqualified and the trustee is required to step down.

Note: In certain circumstances, for example where trustees will be engaged in regulated activity with vulnerable beneficiaries, charities must carry out specific checks on trustees before their appointment. As a matter of good practice, it is recommended that appropriate general checks are conducted **in all cases** when appointing trustees. An individual must ensure that they do not act as a charity trustee while disqualified. A person is guilty of an offence if they act as a charity trustee or while being disqualified. The consequences of being convicted of this offence include imprisonment and a fine. Charities can make use of official registers, which can assist them in identifying disqualified individuals. These include:

- For a Northern Ireland Bankruptcy search: the Gazette www.thegazette.co.uk or Court Service NI
- The register of disqualified directors maintained by Companies House. Searches of the register can be made on the Companies House website and the link to the register is http://wck2.companieshouse.gov.uk//dirsec
- Searching the Debt Relief Orders register and IVA register
- The Individual Insolvency Register in England and Wales www.insolvency.gov.uk
- Register of Insolvencies in Scotland AIB Register of Insolvencies search https://roi.aib.gov.uk/ROI/
- Searching the Commission's Register of removed trustees
- Searching the Charity Commission for England and Wales Register of removed trustees.

Additionally, a charity can request and sponsor an individual to obtain an AccessNI disclosure certificate or enhanced AccessNI check and barred list check. In order to sponsor an individual to obtain an enhanced check a charity must be an AccessNI approved registered body / organisation. These checks are free for volunteers. Charities may wish to consider requiring an AccessNI check to ensure individual trustees do not have unspent convictions involving dishonesty and deception.

Trustees of charities working with children or vulnerable adults are also entitled to obtain an AccessNI enhanced disclosure certificate with barred list (if necessary). It is only if trustees have close and unsupervised contact with beneficiaries that they would fall within the scope of regulated activity

and be 'eligible' to obtain an enhanced AccessNI check and barred list check.

Charities should require new trustees to sign a declaration that they are willing to act as a trustee, understand the purposes of the charity, and that they are eligible to be a trustee. An example declaration is available in the Commission's guidance on *Running your charity*.

Example 3

A registered charity does not submit its annual monitoring return and accounts to the Commission within ten months of the end of its first full financial period following its registration.

Note: All registered charities must meet their legal obligation to report to the Commission on an annual basis following each complete financial period after registration. Not submitting annual monitoring returns to the Commission is serious non-compliance and may be viewed as mismanagement by the trustees which could lead to an investigation being opened.

Example 4

A charity runs a shop where it advertises that all money raised will go towards achieving its purposes to relieve poverty overseas, however, monitoring identified that some money is retained to support the achievement of its purposes in Northern Ireland. The charity is required to revise the advertising in its shop.

Note: A charity must be honest in advertising and reporting on how its income is spent. If it is not, consequences may include regulatory guidance being issued to the charity, an order or direction being made, or further investigations being undertaken.

Example 5

A charity works with children and vulnerable people but does not have any relevant policies in place and has not carried out safeguarding checks on employees or volunteers who will be working directly with beneficiaries in a **regulated activity**.

Note: It is essential for any organisation that works with vulnerable beneficiaries to have appropriate policies in place to safeguard those beneficiaries and, where a charity has any queries, it is the responsibility of

the trustees to seek advice. A person is guilty of an offence if they seek to engage, offer to engage or engage in regulated activity from which they are barred. If convicted of this offence an individual may be subject to conviction or a fine.

Example 6

Two trustees of a charity receive payment for their trusteeship. This payment is not permitted in the governing document of the charity and the trustees did not seek consent from the Commission to make the payment.

Note: If the power to remunerate trustees is not contained within your governing document you must seek permission from the Commission to make the payment. Trustee payments will be monitored to ensure they are in the best interests of the charity and meet the requirements of charity law. If a concern of this nature is brought to the Commission's attention, regulatory guidance may be issued or an inquiry opened. If payments are made inappropriately then restitution proceedings may be issued against trustees.

3.6 If things go wrong

The Commission offers guidance and support to help charities operate as effectively as possible and to prevent problems arising. If a problem does arise it is in the best interests of the charity and its trustees to act quickly and seek advice, whether from the Commission, or from another external body. We have been granted wide powers to look into problems charities may have and to help resolve them.

Section 4: How is non-compliance identified?

Where a charity's trustees do not comply with their legal obligations, there are a number of ways that this can be identified, whether through monitoring undertaken by the Commission, or by another party. For example:

- Annual routine and proactive monitoring by the Commission
- Through other processes and programmes operated by the Commission, for example, compulsory charity registration
- Externally generated concerns, for example, from charities, members of the public, or other regulators.

There is further information below on how non-compliance by charities is identified.

4.1 Monitoring by the Commission

Routine and proactive annual monitoring by the Commission is a key tool in identifying non-compliance and enables the Commission to help put things right or, in the most serious of cases, detect and stop harm or abuse within charities.

All registered charities are required to submit an annual monitoring return to the Commission, along with their accounts and reports (see the *Charity reporting: interim requirements and the annual return* guidance for further information). Registered charities will be sent a reminder of the date of their annual filing deadline and will have plenty of time to prepare the annual return. Charities that do not submit their annual return or accounts will be treated as non-compliant and this will be marked clearly on the online register of charities. The Commission considers this type of non-compliance to be a serious issue and will make it clearly visible to the public through the *register of charities*.

Monitoring annual returns provided by registered charities enables the Commission to identify whether charity trustees are complying with their legal and best practice obligations. For example, monitoring will identify:

• Whether a charity's activities have been in pursuit of its charitable purposes for the public benefit

- Whether a charity's trustees are acting in accordance with the charity's governing document
- Whether the charity's trustees are acting in accordance with the law
- Whether trustee transactions have been carried out appropriately and in the best interest of the charity
- Whether all serious incidents have been appropriately reported and dealt with
- Inconsistencies or risk indicators with the accounts or financial records of the charity
- Compliance with regulations, for example, when full accounting and reporting regulations are brought in monitoring will identify compliance in terms of the format and content of accounts and reports.

The Commission will also undertake monitoring visits with charities. Monitoring visits provide an opportunity for the Commission to engage directly with charities and gain a better understanding of their roles and practices. They are also an opportunity for charities to ask questions and seek clarification from the Commission. We will liaise with charities in advance of a monitoring visit to discuss the process and identify what information may be required.

The Commission may also monitor charities that have been given guidance following the conclusion of an inquiry to ensure that trustees are complying with the guidance. Additionally, previously identified instances of non-compliance may be considered during annual monitoring processes.

Regulatory monitoring and supervision is carried out in a proportionate way and targeted where intervention is most needed to protect and ensure public trust and confidence in the sector. The Commission regularly reviews risks in the context of changes to the environment in which charities are operating and developments that may impact on the sector.

4.2 Other processes within the Commission

Through the course of other work the Commission may identify noncompliance by charity trustees. The Commission operates a range of programmes including:

- Compulsory charity registration
- Casework, for example, consents for charitable companies, schemes and authorising transactions

- Registering relevant charity mergers
- Investigations.

Through these programmes the Commission receives and processes a large amount of information on charities that may evidence or indicate non-compliance. Where this is the case, the matter is referred to the Monitoring and Compliance team within the Commission.

4.3 Externally generated concerns

Concerns regarding non-compliance by charity trustees may also be received from external parties such as:

- Members of the public
- Charity beneficiaries
- A volunteer or employee within the charity
- A funding body or grant maker
- Another statutory agency or regulator
- An auditor or independent examiner.

If you have evidence of, or suspect, non-compliance by a charity you can submit your concern using the Commission's online *concerns form*.

4.4 Sector trends

We will also use the information we obtain from our monitoring activities to identify trends, for example common areas of non-compliance or concern, and direct our resources to providing guidance in this area to help the sector.

Section 5: What are the possible outcomes of non-compliance?

Where a charity does not comply with its legal obligations or with best practice, this may put the charity at risk, whether in terms of its finances, its reputation or potential harm to its beneficiaries.

The Commission will take action where non-compliance is identified in order to help put things right or ensure that no further risk is posed to the charity. This action can take a variety of forms:

- Conducting a non-compliance visit
- Issuing self-regulatory or regulatory guidance
- Conducting an investigation
- Referring the organisation to another authority or regulator
- Notifying the public through the register of charities.

Before we take this action, a first step will usually be to approach the charity for further information or clarification. This will help the Commission to identify the appropriate next steps.

5.1 Compliance visit

Where non-compliance is suspected or identified the Commission may carry out a compliance visit with the charity. This is different to a monitoring visit in that the focus is on collecting and verifying information relevant to the regulatory concern and establishing the risk to the charity. This may include scrutinising the charity's financial and other records and accessing governance policies and practices.

Compliance visits are a key tool in enabling the Commission to regulate charities effectively, identify serious non-compliance and, where appropriate, to support charity trustees to put things right. The outcome of a compliance visit will help to determine the next course of action for the Commission.

5.2 Self-regulatory and regulatory guidance

Depending on the seriousness of the non-compliance, and the approach of the charity trustees, the Commission may identify that the issue can be resolved through the provision of guidance. Self-regulatory guidance will usually be offered where the issue is a matter of best practice, the risk to the charity is limited, or where the charity has worked with the Commission to resolve the concern. This is guidance that the charity is expected to implement itself.

Regulatory guidance will be given where the Commission considers there is a greater risk to the charity that requires corrective action to be taken, and where its seriousness means we will monitor and follow up to ensure compliance. Regulatory guidance will usually include a timeframe for implementation.

The Commission has taken a proactive approach to assessing the type and nature of the risks affecting charities and the wider charitable sector by using information and knowledge from a variety of sources including other government regulators and law enforcement agencies.

The Commission will regularly review these risks in the context of our understanding of charities and the sector. These risks may change over the coming years particularly as we expand our registration, monitoring, casework and investigatory work, and review the information we receive.

5.3 Referral for investigation

In some circumstances, non-compliance will indicate serious risks or concerns with the charity, and the matter will be passed to the Commission's enquiries team for investigation. This may result in the opening of a statutory inquiry, allowing the Commission to use its most stringent powers under the Charities Act, for example:

- Suspending or removing a trustee
- Restricting the transactions of a charity
- Appointing additional trustees
- Appointing an interim manager.

For more information on how the Commission investigates charities refer to our website www.charitycommissionni.org.uk/our-regulatory-work/

5.4 Referral to other agencies

Some issues of non-compliance that are identified may relate to legislation other than the Charities Act. To ensure that the matter is dealt with, the Commission may refer the concern to another authority or regulator, for

example, the Police Service of Northern Ireland, a government department, or the Equality Commission for Northern Ireland.

5.5 Notify the public through the register of charities

The Commission may update the *register of charities* to notify the public, funders and other interested stakeholders of charity non-compliance. For example, where a registered charity does not submit its annual monitoring return and accounts by its deadline, this will be noted against its entry on the online register.

Appendix 1: Compliance checklist for charities

The checklist **is not an exhaustive list** of necessary or recommended practices but may assist you to identify potential issues and manage your charity's approach to compliance. The checklist may be a helpful tool at trustee meetings.

Question to consider	Yes	No	Progress / notes
Do we know the rules in our charity's governing document and keep them regularly under review?			
Do we have and maintain a list of legislation that impacts on our charity?			
Do we regularly review our charity's activities and area of operation to identify legal obligations and best practice?			
Do we regularly review out charity's policies and procedures to ensure they are up to date and fit for purpose?			
Do we place legal compliance as a standing item on meetings of the charity's trustees?			
Do we ensure all new trustees receive an induction and are subject to trustee checks?			
Have we read relevant guidance produced by the Commission? Refer to the charity essentials page on the Commission's website for a full list of guidance.			
Do we seek advice from a professional or umbrella body where necessary?			
Have we read and do we comply with the Code of Good Governance?			
Do we keep good records of trustee meetings to show how you have exercised governance over the charity?			
Do we keep good accounting and other records?			

Appendix 2: Glossary

	Z: Glossary
Term	Definition
Breach of trust	Any abuse of power, or failure (whether or not it is deliberate, dishonest, or negligent) to carry out the general and fiduciary duties of a trustee. For charity trustees these duties may be found in the provisions of a charity's governing document, laws and regulations, or orders of the Court or the Commission.
Charitable company	This is a charity which is formed and registered under the Companies Act 2006, or any companies that were already established under previous legislation. Charitable companies are registered with Companies House. It will usually have memorandum and articles of association as its governing document and it has its own legal identity. It must be established for exclusively charitable objects.
Charities Act (Northern Ireland) 2008	The Charities Act (Northern Ireland) 2008 is the main piece of legislation establishing the Charity Commission for Northern Ireland and setting out its functions and powers. References to 'the Charities Act' are to the Charities Act (Northern Ireland) 2008, as amended. The full content of the 2008 Charities Act can be found at www.legislation.gov.uk Not all of the sections of the Charities Act are in force yet. Details of the sections that are in force are available on the Commission's website www.charitycommissionni.org.uk
Charity directors	In the context of a charitable company, charity trustees are referred to as directors.
Charity trustees	These are the people who are legally responsible for the control and management of the administration of a charity. In the charity's governing document they may be called trustees, managing trustees, committee members, governors or directors or they may be referred to by some other title. Some people are disqualified by law from acting as charity trustees. These disqualifications are set out in the Charities Act and broadly include but are not limited to anyone who: • has been convicted of an offence involving deception or dishonesty, unless the conviction is a spent conviction under the Rehabilitation of Offenders (NI) Order 1978 • is an undischarged bankrupt or has made an arrangement with creditors

Term	Definition
	 has previously been removed as a trustee by the Commission or by the Courts is subject to disqualification under company legislation.
Company law	Throughout this guidance, references to "company law" are to the Company Act 2006. The full content of the 2006 Act can be found at www.legislation.gov.uk
Direction (issued by the Commission)	Directions are actions specified of charity trustees and other in the administration of a charity. They may be used during the course of our compliance work and to ensure the proper administration of a charity.
Format in which they are currently prepared (referring to charity accounts and reports)	As part of our interim reporting requirements, registered charities must provide accounts and reports in the format they currently prepare them. These accounts should relate to the period covered in the annual monitoring return. There is a legal duty for charities to keep proper books of account with respect to the affairs of the charity. These records must be kept for at least seven years. They must also prepare consecutive statements of account which must consist of a receipts and payments or income and expenditure account. It is the accounts that your charity already prepare under this duty that we are asking for under the interim reporting requirements. If charities are required to prepare audited or examined accounts and trustee reports under company law we will require these reports to be submitted to the Commission also. There are currently no audit requirements for unincorporated charities in charity law; however an unincorporated charity may be required to prepare audited accounts if it is stated in their governing documents or is a condition applied to funding. This will change when the full charity accounting and reporting regulations come into effect.
Governing document	A charity's governing document is any document which sets out the charity's purposes and, usually, how it is to be administered. It may be a trust deed, constitution, memorandum and articles of association, conveyance, Will, Royal Charter, scheme of the Commission or other formal document.

Term	Definition
Objects	This term is sometimes used to describe and identify the purpose for which the charity has been set up. They do not say what the organisation will do on a daily basis. Sometimes the word purpose is used instead. A charity's purposes must be exclusively charitable. They are usually set out in a clause or paragraph of the charity's governing document. If the purposes allow the organisation to do something which the law does not recognise as charitable the organisation is not a charity and could not be registered with us.
Order (issued by the Commission)	Orders can be used in many circumstances; they can authorise trustees to do something that their trusts don't otherwise allow, or to do something which is in the interest of the charity. They can also be used to protect charities and their property.
Private benefit	There is private benefit where an individual or an organisation gains from their involvement with a charity. In some cases it may be proper for such a benefit to arise; in some cases not. Charities can provide private benefit so long as the benefit is incidental, ie it directly contributes towards achieving the charity's purposes and/or is a necessary result or by-product of carrying out those purposes. An example of a private benefit that is incidental would be where there is an increase in profits to local businesses as a result of charitable regeneration projects, which is a necessary by-product of those projects being carried out.
Purposes	The purposes of a charity will usually be defined by what its governing document says that it is set up to do. According to the Charities Act, all the organisation's purposes must: • fall under one or more of the list of 12 descriptions of charitable purposes in the Charities Act and • be for the public benefit.

Term	Definition
	There are certain activities with children and vulnerable adults that are regulated. These are set out in guidance provided by the Department of Health: www.health-ni.gov.uk
	Examples of regulated activities with children include:
	 teaching and training (for example teachers, football coaches) care and supervision (for example probation officers, childminders) advice or guidance (for example careers advisors, Childline advisors) health care (for example doctors, nurses) personal care (for example assisting with dressing or washing) transportation (for example school bus drivers, ambulance drivers).
	You may also be in regulated activity if you work or volunteer in certain places, including:
Regulated activity	 schools childcare premises (for example nurseries, playgroups) children's homes children's hospitals children's detention centres.
	There are six categories of activity which are regulated activity with vulnerable adults. They are:
	 providing health care providing personal care providing social work assistance with general household matters assistance in the conduct of a person's own affairs conveying.
	Family or personal arrangements, such as looking after a friend's children for the day, are not regulated activity.
	Other activities or situations which are not defined as regulated activity include:
	 work with 16 and 17 year olds in a workplace work at mixed age sports and leisure facilities

Term	Definition
	 work with children or vulnerable adults by chance (for example if an adult brings their child to an aerobics class) work at a college for adults visiting a friend or relative in a children's home or residential care or nursing home work in a shop or leisure facility where children or vulnerable adults might be customers (for example ice cream vans, fairgrounds, holiday camps) visiting from overseas with a group - working or caring only for that group activity carried out by someone under 16.
Serious incidents	Serious incidents are mainly concerned with criminal or unlawful activity, or very serious incidents about a charity that may affect its funds, property, beneficiaries or reputation. Charity trustees should report serious incidents to the Commission immediately, not waiting until they submit their annual return to notify us. Some incidents may not actually be criminal, but may suggest risk of potential criminal activity or other risks which, if they became reality, would cause serious harm to the charity. If you have any doubt about whether an incident is serious, report it to us anyway. The Commission will consult on serious incident reporting at a later date.
W3C Standards	W3C accessibility standards consist of a set of guidelines for making content accessible especially to those web users who have a disability. This standard is recognised internationally.

Useful contacts

Charity Commission for England and Wales

(CCEW)

PO Box 211 Bootle L20 7VX

Telephone: 0300 066 9197

Website:

www.gov.uk/government/organisations/charity-

commission

Companies House

2nd Floor The Linenhall

32-28 Linenhall Street Belfast, BT2 8BG

Telephone: 0303 1234 500

Website:

www.gov.uk/government/organisations/companies-house

Department for Communities

Lighthouse Building 1 Cromac Place

Gasworks Business Park

Ormeau Road

Belfast BT7 2JB

Telephone: 028 9082 9000

Website: www.communities-ni.gov.uk

Department for the Economy

Department for the Economy

Adelaide House

39-49 Adelaide Street

Belfast BT2 8FD

Telephone: 028 9025 7777

Website: www.economy-ni.gov.uk

Department of Health

Information Office

C5.20

Castle Buildings

Stormont Belfast BT4 3SQ **Telephone:** 028 9052 0500

Website: www.health-ni.gov.uk

Equality Commission for Northern Ireland

Equality House

7-9 Shaftesbury Square

Belfast BT2 7DP

Telephone: 028 90 500 600

Website: www.equalityni.org

HM Revenue and Customs (HMRC) **HM Revenue & Customs**

Charities, Savings and International 2

HM Revenue and Customs

BX9 1BU

United Kingdom

Telephone: 0300 123 1073

Website: www.hmrc.gov.uk/charities

Information Commissioner's Office Wycliffe House Water Lane

Wilmslow Cheshire SK9 5AF

Telephone: 030 123 1113

Website: https://ico.org.uk/

Northern Ireland Council 61 Duncairn Gardens for Voluntary Action (NICVA)

Belfast BT15 2GB

Telephone: 028 9087 7777

Website: www.nicva.org

Office of the Scottish Charity Regulator (OSCR)

OSCR 2nd Floor

Quadrant House

Dundee

Telephone: 01382 220446

Website: www.oscr.org.uk

Volunteer Now

129 Ormeau Road

Belfast BT7 1SH

34 Shaftesbury Square

Belfast BT2 7DB

Telephone: 028 9023 2020

Website: www.volunteernow.co.uk

Useful links and guidance

Charity essentials - view all guidance produced by the Charity Commission for Northern Ireland

Receipts and payments toolkit

Charity reporting: Interim arrangements and the annual return - guidance

Code of good governance

Equality guidance for charities

Registration support

Running your charity - guidance

Northern Ireland Audit Office - Conflicts of Interest: A good practice guide

The Charities SORP

Charity Commission for England and Wales guidance on:

- Internal financial controls for charities
- Charities and investment matters
- Trustees, trading and tax
- Conflicts of interest

If you disagree with our decision

If you disagree with one of our decisions, we would like to reconsider it ourselves in the first instance. Our decision review procedure offers a genuine opportunity for our decisions to be looked at afresh. If you ask us to review a decision, where possible we will refer the matter to someone who did not make the original decision. You can also seek a review from the Charity Tribunal.

If you are dissatisfied with our service

The Commission is committed to delivering a quality service at all times. However, we know that sometimes things can go wrong. If you are dissatisfied with the service you have received, we would like to hear from you, and have a procedure that you can use. You will find further information on these processes in our guidance, *Making a complaint about our services*, which is on our website www.charitycommissionni.org.uk

Freedom of information and data protection

Data Protection

Any information you give us will be held securely and in accordance with the rules on data protection. Your personal details will be treated as private and confidential and safeguarded, and will not be disclosed to anyone not connected to the Charity Commission for Northern Ireland unless you have agreed to its release, or in certain circumstances where:

- we are legally obliged to do so
- it is necessary for the proper discharge of our statutory functions
- it is necessary to disclose this information in compliance with our function as regulator of charities where it is in the public interest to do so.

We will ensure that any disclosure made for this purpose is proportionate, considers your right to privacy and is dealt with fairly and lawfully in accordance with the Data Protection Principles of the Data Protection Act.

The Data Protection Act 1998 regulates the use of "personal data", which is essentially any information, whether kept in computer or paper files, about identifiable individuals. As a "data controller" under the Act, the Charity Commission for Northern Ireland must comply with its requirements.

Freedom of Information

The Freedom of Information Act 2000 gives members of the public the right to know about and request information that we hold. This includes information received from third parties.

If information is requested under the Freedom of Information Act we will release it, unless there are relevant exemptions. We may choose to consult with you first if this relates to your consultation or application. If you think that information you are providing may be exempt from release if requested, please let us know.

Further information on our activities is available from:

Charity Commission for Northern Ireland 257 Lough Road Lurgan Craigavon BT66 6NQ

www.charitycommissionni.org.uk

Email: admin@charitycommissionni.org.uk

Tel: 028 3832 0220 Fax: 028 3832 5943

Textphone: 028 3834 7639

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