COMMUNITY CONSULTATION STRATEGY



Elmwood House 74 Boucher Road BELFAST, BT12 6RZ

Tel: 028 9066 7914 Fax: 028 9066 8286

DOCUMENT CONTROL SHEET

Client	Transport NI
Document Title	Community Consultation Strategy
Document No.	NI 1679

Re	v.	Status	Author(s)	Reviewed By	Approved By	Office of Origin	Issue Date
VC	1	Draft	EG	PMcK	RH	Belfast	



<u>Two Stage Consultation Process – A1 Junctions Project</u>

Stage 1 - Community Consultation - Information Gathering

Time Scale: February 2017 - November 2017

Part A – Stakeholder Mapping					
Item Description	Target Date	Responsibility	Completion Date	Notes	
Receive all information from preceding consultation exercise from TNI.	20.02.17	RPS	Received previous boards and questionnaires	TNI are requested to provide all information in respect of this preceding consultation exercise including details of any feedback forms received and stakeholder database.	
Review information.	24.02.17	RPS			
 Define the 'Community' & Establish a Stakeholder Database through the stakeholder mapping exercise. This will focus on all groups / individuals / businesses within an agreed buffer of the project. The database must include the following: individual residents within the local area and particularly those known to be impacted by emerging proposals; landowners / businesses within the vicinity of the site; 	27.02.17	RPS TNI	Draft sent by Philip Newell	In so far as is reasonably possible all groups identified under Section 75 of the Northern Ireland Act 1998 - ethnic groups, minority groups, senior citizens - and within the agreed buffer	



 the District Council(s); Government Departments; Public bodies; Umbrella organisations – chambers of commerce, other business groups; local community groups; local environmental & other voluntary groups. Establish contact details for all stakeholders through Pointer Data & existing stakeholder information. Confirm Venues for Manned and Unmanned consultation events Manned locations:- Hillsborough – Hillsborough Village Centre; Dromore – Dromore Town Hall OR Dromore Community Centre; Banbridge – Banbridge Leisure Centre Unmanned locations:- Hillsborough; Dromore; Banbridge; Buses; Bus Stops; Libraries Part B – Prepare Project Infor	27.02.17	RPS	Confirmed to be booked	- will be included via the stakeholder matrix or through the series of open and all inclusive consultation events and "catch-all" advertising. The stakeholder matrix will comprise a fluid document which can be further developed during the project. TNI are requested to provide details of any preceding stakeholder database. Decide if we are to have consultations over one week period or 3 week period.
Item Description	Target Date	Responsibility	Completion Date	Notes
Preparation of digital versions of Draft Information Materials.	10.03.17	RPS		Ensure consistency &
Materials should provide information on				clarity of message.
Materials should provide information on:Emerging project proposals and location				All materials to clearly



 The process to date including overview of preceeding project Stages (1 and 2); Description of potential impacts; Outline of the EIA process; Purpose of Community Consultation; Details of how the Community can obtain more information; Contact details for applicant team. The materials will include: Information sheets, leaflets/pamphlets; Exhibition materials for unmanned display; Exhibition material for manned display/public events; Feedback forms/questionnaires; Website/social media; 			explain the nature of the Community Consultation process and that taking part does not affect statutory rights to express an opinion on the project or to make a representation to the Department before a decision is taken.
Press releases	22.00.17	220	
Issue of Draft Materials for Feedback and Comment - issue first draft - initial client feedback	22.03.17	RPS TNI	
Comment and feedback from TNI	29.03.17	TNI	
Preparation of Final Updated Materials Updated final draft for issue by RPS for approval	05.04.17	RPS	
Approval by TNI	11.05.17		
Agree and develop system for recording & referencing feedback, facilitating digital and "hard copy" responses.	05.05.17	TNI	This should allow for means of digital feedback during Consultation process.



Printing Materials:	5.05.17	RPS				
Establish number of panels for manned and unmanned events - ie 1 / 2						
displays;						
Establish number of leaflets and feedback forms for printing;						
Issue to Printers	8.06.17	RPS				
Part C –	Website					
Item Description	Target Date	Responsibility	Completion Date	Notes		
Agree location for link to project website / webpage	12.04.17	RPS TNI		Web site / web-page details recommended for all consultation material.		
Create a facility on the project website / web page to allow comment and feedback via a digital version of the feedback form. Allow a download option and provide an address to facilitate postal submissions (period to be open for submissions to be agreed	06.06.17	TNI		Needs to be tested in advance of launch. Request contact details to be included on all digital feedback forms to facilitate further engagement & recording/monitoring of feedback.		
Part D – Launch of Public Consultation Exercise						
Item Description	Target Date	Responsibility	Completion Date	Notes		



Newspaper & Publication Advertisement: Publish a notice of the consultation process and consultation events in appropriate Regional / local newspaper(s). This notice is advised to appear at least 7 days prior to the commencement of consultation events & is advised to contain: • details as to where further information about the development may be obtained; • the date, time and place of the public event; • a statement explaining how, and by when, persons wishing to make comments to the prospective applicant relating to the proposal may do so. Letter drop to Stakeholder database at least 7 days in advance of consultation events; Part E - Public Event(s) & Targeted Meetings Part E - Public Event(s) & Targeted Meetings	Multi Media - Launch of the Public Events:	05.06.17	RPS				
appropriate Regional / local newspaper(s). This notice is advised to appear at least 7 days prior to the commencement of consultation events & is advised to contain: • a description of, and the location of, the proposed development; • details as to where further information about the development may be obtained; • the date, time and place of the public event; • a statement explaining how, and by when, persons wishing to make comments to the prospective applicant relating to the proposal may do so. Letter drop to Stakeholder database at least 7 days in advance of consultation events; Letter drop to Stakeholder database at least 7 days in advance of consultation as well as consultation process. Royal Mail to deliver to key stakeholders. Other media outlets, Website & social media must be live at the time of the letter drop 7 days in advance. Other advertising streams to commence – Advertising at bus stops and on buses in the area. Part E – Public Event(s) & Targeted Meetings	Newspaper & Publication Advertisement:						
least 7 days prior to the commencement of consultation events & is advised to contain: • a description of, and the location of, the proposed development; • details as to where further information about the development may be obtained; • the date, time and place of the public event; • a statement explaining how, and by when, persons wishing to make comments to the prospective applicant relating to the proposal may do so. Letter drop to Stakeholder database at least 7 days in advance of consultation events; Letter drop to Stakeholder database at least 7 days in advance of consultation events; RPS Letter drop should include details of events and overview of project as well as consultation process. Royal Mail to deliver to key stakeholders. Other media outlets, Website & social media must be live at the time of the letter drop 7 days in advance. Other advertising streams to commence – Advertising at bus stops and on buses in the area. Part E – Public Event(s) & Targeted Meetings	Publish a notice of the consultation process and consultation events in						
least 7 days prior to the commencement of consultation events & is advised to contain: • a description of, and the location of, the proposed development; • details as to where further information about the development may be obtained; • the date, time and place of the public event; • a statement explaining how, and by when, persons wishing to make comments to the prospective applicant relating to the proposal may do so. Letter drop to Stakeholder database at least 7 days in advance of consultation events; Letter drop to Stakeholder database at least 7 days in advance of consultation events; RPS Letter drop should include details of events and overview of project as well as consultation process. Royal Mail to deliver to key stakeholders. Other media outlets, Website & social media must be live at the time of the letter drop 7 days in advance. Other advertising streams to commence – Advertising at bus stops and on buses in the area. Part E – Public Event(s) & Targeted Meetings	appropriate Regional / local newspaper(s). This notice is advised to appear at						
to contain: • a description of, and the location of, the proposed development; • details as to where further information about the development may be obtained; • the date, time and place of the public event; • a statement explaining how, and by when, persons wishing to make comments to the prospective applicant relating to the proposal may do so. Letter drop to Stakeholder database at least 7 days in advance of consultation events; Letter drop to Stakeholder database at least 7 days in advance of consultation events; RPS Letter drop should include details of events and overview of project as well as consultation process. Royal Mail to deliver to key stakeholders. Other media outlets, Website & social media must be live at the time of the letter drop 7 days in advance. Other advertising streams to commence – Advertising at bus stops and on buses in the area. Part E – Public Event(s) & Targeted Meetings							
 details as to where further information about the development may be obtained; the date, time and place of the public event; a statement explaining how, and by when, persons wishing to make comments to the prospective applicant relating to the proposal may do so. Letter drop to Stakeholder database at least 7 days in advance of consultation events; Part E – Public Event(s) & Targeted Meetings 							
 details as to where further information about the development may be obtained; the date, time and place of the public event; a statement explaining how, and by when, persons wishing to make comments to the prospective applicant relating to the proposal may do so. Letter drop to Stakeholder database at least 7 days in advance of consultation events; Part E – Public Event(s) & Targeted Meetings 	a description of, and the location of, the proposed development;						
a statement explaining how, and by when, persons wishing to make comments to the prospective applicant relating to the proposal may do so. Letter drop to Stakeholder database at least 7 days in advance of consultation events; RPS Letter drop should include details of events and overview of project as well as consultation process. Royal Mail to deliver to key stakeholders. Other media outlets, Website & social media must be live at the time of the letter drop 7 days in advance. Other advertising streams to commence – Advertising at bus stops and on buses in the area. Part E – Public Event(s) & Targeted Meetings	details as to where further information about the development may be						
Letter drop to Stakeholder database at least 7 days in advance of consultation events; Letter drop to Stakeholder database at least 7 days in advance of consultation events; RPS Letter drop should include details of events and overview of project as well as consultation process. Royal Mail to deliver to key stakeholders. Other media outlets, Website & social media must be live at the time of the letter drop 7 days in advance. Other advertising streams to commence – Advertising at bus stops and on buses in the area. Part E – Public Event(s) & Targeted Meetings	the date, time and place of the public event;						
Letter drop to Stakeholder database at least 7 days in advance of consultation events; RPS Letter drop should include details of events and overview of project as well as consultation process. Royal Mail to deliver to key stakeholders. Other media outlets, Website & social media must be live at the time of the letter drop 7 days in advance. Other advertising streams to commence – Advertising at bus stops and on buses in the area. Part E – Public Event(s) & Targeted Meetings	a statement explaining how, and by when, persons wishing to make						
events; include details of events and overview of project as well as consultation process. Royal Mail to deliver to key stakeholders. Other media outlets, Website & social media must be live at the time of the letter drop 7 days in advance. Other advertising streams to commence – Advertising at bus stops and on buses in the area. Part E – Public Event(s) & Targeted Meetings	comments to the prospective applicant relating to the proposal may do so.						
events; include details of events and overview of project as well as consultation process. Royal Mail to deliver to key stakeholders. Other media outlets, Website & social media must be live at the time of the letter drop 7 days in advance. Other advertising streams to commence – Advertising at bus stops and on buses in the area. Part E – Public Event(s) & Targeted Meetings							
Other media outlets, Website & social media must be live at the time of the letter drop 7 days in advance. Other advertising streams to commence – Advertising at bus stops and on buses in the area. Part E – Public Event(s) & Targeted Meetings	· · · · · · · · · · · · · · · · · · ·	29.05.17	RPS		include details of events and overview of project as well as consultation process. Royal Mail to deliver to		
letter drop 7 days in advance. Other advertising streams to commence – Advertising at bus stops and on buses in the area. Part E – Public Event(s) & Targeted Meetings	Other media outlets. Website & social media must be live at the time of the	05.06.17	TNI		· ·		
Other advertising streams to commence – Advertising at bus stops and on buses in the area. Part E – Public Event(s) & Targeted Meetings		03.00.17					
Part E – Public Event(s) & Targeted Meetings	letter drop / days in davance.				ар		
Part E – Public Event(s) & Targeted Meetings	Other advertising streams to commence – Advertising at bus stops and on						
Part E – Public Event(s) & Targeted Meetings	· · · · · · · · · · · · · · · · · · ·						
Item Description Target Date Responsibility Completion Notes	Part E – Public Event(s) & Targeted Meetings						
	Item Description	Target Date	Responsibility	Completion	Notes		



			Date	
Targeted Meetings/Events:	14.06.17	RPS		Consultation Events can
Briefing Sessions with Political Representatives – MPs, MLAs, Local		TNI		be opened to political
councillors;				representatives in
				advance of public
				access.
1 Day Manned Public Events	w.c 12.06.17	RPS		Outcome may be
Carefully managed Public Events over <u>a 2 week period</u> in – Hillsborough;	and	TNI		influenced by
Dromore; Banbridge	w.c 19.06.17			Consultations with Local
				Councils.
 One Off Media Event 1000 - 1100 at the first manned event 				Display & supporting
Staffed by RPS to cover key EIA disciplines;				information to illustrate
TNI staff to provide further technical backup;				the project to date –
RPS Admin staff to record feedback and catalogue any requests for further				background
information.				information; current
Access to press/media carefully controlled.				design/illustrative
				plans/diagrams.
Focused consultations at public events with residents associations, trade				
associations, others. Time slots provided in advance to suit community needs:				Comment sheets to be
Chamber of Commerce				available for feedback.
Local voluntary/community groups				
• Local business;				Focused consultations
Other local residents community				drawn from groups
,				identified during
				Stakeholder Mapping
6 week Unmanned Displays	05.06.17 -	RPS		RPS staff will monitor
Unmanned displays in – Hillsborough; Dromore; Banbridge	14.07.17			unmanned displays to
				ensure feedback forms
Questionnaires & feedback forms to be available at all unmanned displays.				are available and to
				collect completed forms.



Website must remain live for feedback during this period. Further opportunities for 1-on-1 discussions and liaison with landowners where appropriate.				
Part E – Co	onclusions			
Item Description	Target Date	Responsibility	Completion Date	Notes
Closing of Stage 1 Consultation Period	14.07.17	RPS		
End of period for receipt of feedback forms etc				
Prepare Stage 1 Communications Report Summarise consultation exercise; Summarise emerging issues; Provide commentary on how issues will be taken forward in project development	26.08.17	RPS		To include details of all consultation exercises undertaken to date as well as emerging issues. Should include lessons learn to inform Stage 2 consultations.
TNI to review and comment on report	03.10.17	TNI		
Final report	01.11.17	RPS		



Stage 2 – Community Consultation – Development Proposals

Time Scale: December 2017 - March 2018

Part A – Prepare Materials

Item Description	Target Date	Responsibility	Completion	Notes
			Date	
All consultation materials updated to reflect: • Evolving EIA process • Feed-back received during Stage 1 Consultation Exercise. Materials must reflect emerging final design including all leaflets, displays, website, questionnaire & feedback forms	11.12.17	RPS TNI		Materials to reflect the advancing nature of the project into final draft design.
Finalise locations for public events/displays based on experience/feedback from Stage 1	12.12.18	RPS		Locations to be agreed in time for commencement of Stage 2 and for advertisement online and in media

Part B – Review and Update Stakeholder Matrix

Item Description	Target Date	Responsibility	Completion Date	Notes
Review stakeholder contact list from Stage 1 and amend accordingly based on information emerging from Stage 1 of the Consultation process	05.01.18	RPS TNI		Ensure database fully reflects all contributors to Stage 1



Part C – Website & Media					
Item Description	Target Date	Responsibility	Completion Date	Notes	
Update website links established to reflect updated questionnaires, progressed design and updated consultation materials.	29.01.18	RPS TNI			
Part D – Launch of Public Consultation Exercise					
Item Description	Target Date	Responsibility	Completion Date	Notes	
 Multi Media - Launch of the Public Events: Newspaper & Publication Advertisement: Publish a notice of the consultation process and consultation events in appropriate Regional / local newspaper(s). This notice is advised to appear at least 7 days prior to the commencement of consultation events & is advised to contain: a description of, and the location of, the proposed development; details as to where further information about the development may be obtained; the date, time and place of the public event; a statement explaining how, and by when, persons wishing to make comments to the prospective applicant relating to the proposal may do so. 	29.01.18 – 05.02.18	RPS		All preceding work- streams must be complete so that on launch day all web-site links, comment boxes etc are available as advertised. Timing and location of events to reflect 'locality' of development & to ensure accessibility to maximum numbers & encourage attendance by different groups of people & reflect feedback from Stage 1.	
Letter drop to Stakeholder database at least 7 days in advance of consultation events;	29.01.18 – 05.02.18	RPS		Letter drop should include details of events and overview of project	



				as well as consultation process.
Other media outlets, Website & social media 7 days in advance.	29.01.18 -	RPS		To be discussed whether
	05.02.18			these mediums are to be utilised for stage 2.
Part E- Public Events				
Item Description	Target Date	Responsibility	Completion Date	Notes
Letters to Councillors:	29.01.18 -	RPS		Consultation Events can
 Consultation invite letters sent out to Political Representatives – MPs, 	05.02.18	TNI		be opened to political
MLAs, Local councillors;				representatives in
				advance of public
				access.
1 Day Manned Public Events	w.c. 12.02.18	RPS		Outcome may be
Carefully managed Public Events over <u>a 2 week period</u> in – Hillsborough;		TNI		influenced by
Dromore; Banbridge				Consultations with Local
				Councils.
 One Off Media Event 1000 - 1100 at the first manned event 				Display & supporting
Staffed by RPS to cover key EIA disciplines;				information to illustrate
 TNI staff to provide further technical backup; 				the project to date –
RPS Admin staff to record feedback and catalogue any requests for further				background
information.				information; current
 Access to press/media carefully controlled. 				design/illustrative plans/diagrams.
Francisco de consultatione et mobile expente vitile maridante consultation de la Consultation				pians/ulagranis.
Focused consultations at public events with residents associations, trade				Comment sheets to be
associations, others. Time slots provided in advance to suit community needs:Chamber of Commerce				available for feedback.
				aramatic for recabation
Local voluntary/community groups Local business:				Focused consultations
Local business;				drawn from groups



Other local residents community				identified during Stakeholder Mapping
4 week Unmanned Displays Unmanned displays in – Hillsborough; Dromore; Banbridge Questionnaires & feedback forms to be available at all unmanned displays.	15.02.18 – 15.03.18	RPS		RPS staff will monitor unmanned displays to ensure feedback forms are available and to collect completed forms.
Part F – Conclusions				concect compreted forms.
Item Description	Target Date	Responsibility	Completion Date	Notes
 Prepare Draft Consultation Report what consultation was undertaken, when and with whom; dates, venues and numbers attended for all consultation events and meetings; details of how public events were made as accessible as possible to all members of the community; evidence of the consultation, e.g. dates and copies of advertisements, reference to material made available at events, minutes of meetings, samples of letters / leaflets if applicable; the comments made by the general public and those consulted; whether and how these comments have been taken into account in the development proposals; summary of the main issues/comments raised through the consultation and how they have been responded to; details of any amendments to the proposal as a result of the consultation; and details of any existing liaison arrangements, agreements with the local 	20.03.18	RPS		



community or monitoring that is proposed during the construction and operational phases.			
TNI to review and agree Report	27.04.18	TNI	
Preparation of Final Consultation Report	30.04.18	RPS	